Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047 2(0) **12**

Open to Public Inapection

Department of the Treasury The organization may have to use a copy of this return to satisfy state reporting requirements. 07/01, 2012, and ending 06/30, **20** 13 A For the 2012 calendar year, or tax year beginning D Employer identification number C Name of organization B Check if applicable 13-2875808 HUMAN RIGHTS WATCH, INC. Doing Business As WATCH COMMITTEE E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite Name chang 350 FIFTH AVENUE, 34TH FLOOR (212) 290-4700 nitiat return City, town or post office, state, and ZIP code Amended return Application pending NEW YORK, NY 10118 G Gross receipts \$ 75,662,516. H(a) Is this a group return for affiliates? F Name and address of principal officer: KENNETH ROTH. Yes X No 350 FIFTH AVENUE, 34TH FLOOR, NEW YORK, NY 10118 H(b) Are all affiliates included? Yes No If "No." attach a list (see instructions) Tax-exempt status: X 501(c)(3) 501(c) () 🐗 (insert no.) 4947(a)(1) or Website: WWW. HRW. ORG H(c) Group exemption number Form of organization: X Corporation Trust Association L Year of formation: 1976 M State of legal domicile: NΥ 2.64 Summary Briefly describe the organization's mission or most significant activities: HUMAN RIGHTS WATCH, INC. IS DEDICATED TO PROTECTING THE HUMAN RIGHTS Governance OF PEOPLE AROUND THE WORLD. 2 Check this box If the organization discontinued its operations or disposed of more than 25% of its net assets. 34. 3 Number of voting members of the governing body (Part VI, line 1a) 34. Activities 4 Number of independent voting members of the governing body (Part VI, line 1b) 281. 5 Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 465. 6 Total number of volunteers (estimate if necessary) 6 30,445. 7a Total unrelated business revenue from Part VIII, column (C), line 12 29,445. Current Year Prior Year 52,730,595. 70,520,001. 8 Contributions and grants (Part VIII, line 1h) COPY FOR 40,522. 67,549. Program service revenue (Part VIII, line 2g) PUBLIC INSPECTION 2,497,518. 5,789,995. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d). 781,081. 125,094 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 59,342,193. 73,210,162. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12), . . 244,500. 398,410. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 34,248,984. 40,036,349. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 1,431,929. 1,394,026 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) - 9, 446, 404. 20,510,959 21,189,851. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 56,398,469. 63,056,539. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) -3,714,346. 16,811,693. 19 Revenue less expenses. Subtract line 18 from line 12 Beginning of Current Year End of Year Assets (Balanc 228,020,161. 229,511,883. 20 Totaí assets (Part X, line 16) 5,690,745. 4,873,585. 21 Total flabirities (Part X, line 26) 223,821,138. 223,146,576. Net assets or fund balances. Subtract line 21 from line 20. Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete_Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sign Here Type or print name and title Preserer's signature Print/Type preparer's name Check Paid Warned M 41111 self-employed P01384178 PAUL HAMMERSCHMIDT Preparer Firm's EIN > 13-5381590 Firm's name > BDO USA, LLP 212-885-8000 Firm's address > 100 PARK AVENUE, NEW YORK, NY 10017 X Yes

Form 990 (2012)

No

May the IRS discuss this return with the preparer shown above? (see instructions)

For Paperwork Reduction Act Notice, see the separate instructions.

Form 8868 (R	ev. 1-2013)				_				Page 2
If you are	e filing for an Additional (Not Automatic) 3-M	onth Exte	nsion, co	mplete d	only Part	II and chec	k this bo	Х	> _X_
Note. Only	complete Part II if you have already been gra	inted an ai	utomatic 3	-month	extensio	n on a previ	iously file	d Form 8	868.
	filing for an Automatic 3-Month Extension,					•			
PartII	Additional (Not Automatic) 3-Month E					oinal (no c	opies ne	eeded).	
									see instructions
	Name of exempt organization or other filer, see in	structions.				Employer			
Type or									
print	HUMAN RIGHTS WATCH, INC.				~		13-2875	EDVO	
pinit ,	Number, street, and room or suite no. If a P.O. bo	x. see instru	ctions			Social seci			
File by the	350 FIFTH AVENUE, 34TH FLOOR	,, 000 ii 10 ii p	0.101,107			000,00	arity Halling	.0. (0011)	
due date for filling your	City, town or post office, state, and ZIP code. For	a foreign ac	lároce coo	inefruotion	ne				
retum. See instructions.		o voicigii at	10,635, 366	mad dodos	110.				
***************************************	NEW YORK, NY 10118					<u></u>			
	eturn code for the return that this application		1		tion for e	ach return)			
Application		Return	Applicat	tion					Return
ls For	·	Code	ls For						Code
Form 990 or	r Form 990-EZ	01		Kabatipa kang					
Form 990-B		02	Form 10)41-A					08
Form 4720	(individual)	03	Form 47	720					09
Form 990-PI		04	Form 52	227		_			10
Form 990-T	(sec. 401(a) or 408(a) trust)	05	Form 60						11
	(trust other than above)	06	Form 88			·			12
	ot complete Part II if you were not already			~	nth exter	nsion on a	previous	ly filed Fo	
	s are in the care of SUZANNA DAVIDSO						0,01,000	17 111001	
	e No. ► 212 216-1292	~~~~~	AX No. ▶						
					abaat t	LI_ L			
• If this is for	anization does not have an office or place of t	ousiness in	ine Unite	o Sietes	, cneck t	nis dox			السا 🖣 بازین
	or a Group Return, enter the organization's for	ir algit Gro	up Exemp	tion Num	nder (GE	N)		·‼	this is
	group, check this box		rt of the g	roup, ch	neck this	box	▶ L	and a	attach a
	names and EINs of all members the extension								
4 I reque	st an additional 3-month extension of time un	til			0	<u>5/15</u> , 20	14 .		
5 For cale	endar year, or other tax year beginnir	ng	07/01	, 20 1	12 , ar	id endi <u>ng</u>		06/30	_, 20 <u>13</u> _,
6 If the ta	ix year entered in line 5 is for less than 12 mo	onths, chec	k reason:		Initial re	turn [] I	Final retu	ırn	
CI	hange in accounting period								
7 State in	detail why you need the extension								
INFOR	MATION NECESSARY TO FILE A COMP	LETE AN	D ACCUI	RATE R	ETURN				
IS NO	T YET AVAILABLE BY THIRD PARTIE	s.		·····					
<u>·</u>									
8a If this a	application is for Form 990-BL, 990-PF, 990	D-T. 4720	or 6069	. enter	the tent	ative tax	ess env		
	ndable credits. See instructions.	., ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	J	, cinco,	1,15	- 10 tor, 10	· '	8a \$	
	application is for Form 990-PF, 990-T,	4720 or	6060 6	nter an	w refun	table cred			
	ed tax payments made. Include any price				•		ſ	(4)	
		i year or	rerpaymen	III AIIDW	eu as	a creon a	· 1		
***************************************	paid previously with Form 8868.				76			8b \$	
	Due. Subtract line 8b from line 8a. Include y		ent with th	iis torm,	it require	ea, by using	EFTPS		
(Electro	nic Federal Tax Payment System). See instruc							8c \$	
	Signature and Verificat	tion mus	t be cor	nplete	d for Pa	art II only			
	of perjury, I declare that I have examined this form, in		mpanying so	chedules a	and stateme	ents, and to ti	he best of	my knowle	edge and belief,
is line, confect,	and complete, and that I am authorized to prepare this for	π,							
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P	art III Statement of Program Service Accomplishments	
_	Check if Schedule O contains a response to any question in this Part III	X
1	Briefly describe the organization's mission: ATTACHMENT 1	
	ATTACHMENT I	
2	Did the organization undertake any significant program services during the year which were not listed on the	
-		X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	
		X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as meas	
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to	others
	the total expenses, and revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 6,701,049. including grants of \$) (Revenue \$)	
	AFRICA DIVISION OF HUMAN RIGHTS WATCH, INC. MONITORS AND	
	PROMOTES HUMAN RIGHTS IN SUB-SAHARAN AFRICA. HUMAN RIGHTS	
	WATCH SENDS INVESTIGATIVE MISSIONS TO COLLECT INFORMATION AND REPORTS ITS FINDINGS TO THE PUBLIC.	
	AND REPORTS ITS FINDINGS TO THE PUBLIC.	
. ,		
4b	(Code:) (Expenses \$	•
	ASIA DIVISION OF HUMAN RIGHTS WATCH, INC. MONITORS AND PROMOTES	
	HUMAN RIGHTS IN ASIAN COUNTRIES FROM AFGHANISTAN TO THE EAST.	
	HUMAN RIGHTS WATCH SENDS INVESTIGATIVE MISSIONS TO COLLECT	
	INFORMATION AND REPORTS ITS FINDINGS TO THE PUBLIC.	
4¢	(Code:) (Expenses \$, including grants of \$) (Revenue \$)	
	EUROPE & CENTRAL ASIA DIVISION OF HUMAN RIGHTS WATCH, INC.	
	MONITORS AND PROMOTES HUMAN RIGHTS IN EUROPE & CENTRAL ASIA. HUMAN	
	RIGHTS WATCH SENDS INVESTIGATIVE MISSIONS TO COLLECT INFORMATION	
•	AND REPORTS ITS FINDINGS TO THE PUBLIC.	
A e i	Other program convises (Departies in Calculus O.)	
ŧű	Other program services (Describe in Schedule O.)	
10	(Expenses \$ 32,421,216, including grants of \$ 398,410,) (Revenue \$ 40,522,)	
4e	Total program service expenses ► 49,174,347.	

Par	t IV Checklist of Required Schedules		T	1
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"	Γ	Yes	No
,	complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?		X	·
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5	<u> </u>	Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If	١.		١,,
-	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		x
8	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	<u> </u>		
O	complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
•	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			77
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		X
а	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	444		Х
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11d 11e	Х	Λ.
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	116	- 2 %	
,	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"	- ' ' '		
	complete Schedule D, Parts XI and XII	12a	x	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,		ĺ	
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any			
	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15	X	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance	40	17	
17	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16	Х	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	17	Х	
18	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	$_{\rm x}$	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
ISA		Form	990 (2012

21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization	Par	Checklist of Required Schedules (continued)		-	. 490
in the United States on Part IX, column (A), line 11 // Yes," complete Schedule I, Parts I and II. 22 Did the organization from common the state of				Yes	No
on Part IX, column (A), line 27 If "res," complete Schedule I, Parts I and III organization sower "Yes" to Part VII. Section A. line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule I, "Part IVI. Section Part IVI. Section P	21		21		х
23 Did the organization answer "Yes" to Part VI, Section A, line 3. 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J. 24 a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$10,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer imes 24b through 24d and complete Schedule K. If "No," go to line 25. 25 Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 26 Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 26 Did the organization acts as an "on behalf of" issuer for bonds outstanding at any time during the year? 27 Did the organization acts as an "on behalf of" issuer for bonds outstanding at any time during the year? 28 Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 (15 "Yes," complete Schedule L. Part I. 29 Was also not or by a current or former officer, director, trustee, key employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L. Part II. 29 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee. In the part Vi in the part Vi in business transaction with one of the following parties (see Schedule L. Part IV. 29 Did the organization applicable filing thresholds, conditions, and exceptions): 20 Did the organization applicable filing thresholds, conditions, and exceptions? If "Yes," complete Schedule IV. Part IV. 21 Did the organization on the subjects of the following parties (see Schedule IV.	22		22	х	
employees? If "Yes," complete Schedule J 24 a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b litrough 24d and complete Schedule K. If "No," go to line 25. 24a X 24b L 25 b Did the organization misest any proceeds of fax-exempt bonds beyond a temporary period exception?. 26 c Did the organization misest any proceeds of fax-exempt bonds? 27d Did the organization maintain an escrow account other than a refunding escrow at any time during the year? 28d Did the organization and as an "on behalf of" issuer for bonds outstanding at any time during the year? 29d Did the organization aware that it engaged in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part II 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organizations for Forms 990 or 990-E27 25b If we organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organizations for Forms 990 or 990-E27 25b If was alon to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organizations tax year? If "Yes," complete Schedule L, Part II I. 27b Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, and the transaction of the part II is a part to a business transaction with one of the following parties (see Schedule L, Part IV I. 28c	23				
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year; that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25. b Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? d Did the organization an aniation in escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? d Did the organization act as an "on behalf of Issuer for bonds outstanding at any time during the year? 24d John School (1) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I. b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organizations prior Forms 990 or 990-E27 If "Yes," complete Schedule L, Part II. 25b X 27c Mas a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part III. 27c Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part IV. 28c Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV. 28d A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. 28d A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. 28d Did the organization receiv			23	x	
\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25. b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24 a		25	- 11	
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	44 a	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
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d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	· C				
Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I year, and that the transaction has not been reported on any of the organization prior Forms 990 or 990-E27 If "Yes," complete Schedule L, Part I . 25b					ļ
with a disqualified person during the year? If "Yes," complete Schedule L, Part I . b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 If "Yes," complete Schedule L, Part I . 25 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II . 26 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II . 27 Z X 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV . c An entity of which a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule M. 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. 30 Did the organization iquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II . 31 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301,7701-2 and 301,7701-3? If "Yes," complete Schedule R, Part II, III, of IV, and Part V, line 1. 31 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part II, III, of IV, and Part V, line 1. 32 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Sche			24d		<u> </u>
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 If "Yes," complete Schedule L. Part I	25 a				
year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-E27 // Yes, "complete Schedule L, Part II. // Yes, "complete Schedule L, Part II. // Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III. // Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV. // Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. // 28 // A nentity of which a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. // 28 // A nentity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. // 28 // 29 // 28 // 29 // 28 // 29 // 28 // 29 // 28 // 29 // 28 // 29 // 28 // 29 // 28 // 29 // 28 // 28 // 28 // 28 // 28 // 28 // 28 // 28 // 28 // 28 // 28 // 29 // 28 // 28 // 29 // 28 //			25a		X
25b X X X X X X X X X	b				
Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II . 26					
disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II. 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III. 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. c An entity of which a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M. 29 Did the organization iliquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II. 30 Did the organization iliquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part II. 31 Did the organization with 00% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 35 a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? On the organization make any transfers to an exempt non-charitable related organization? On the organiza			25b		X
Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III. 27	26				
substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III			26		X
entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		ſ		ĺ
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Part IV instructions for applicable filing thresholds, conditions, and exceptions): a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			27		X
A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28				
b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV. c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV. 28c X 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M. 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I. 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II. 32 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I. 33 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1. 34 X 35 a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2. 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2. 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI, lines 11b and 15 bid the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 15 bid the organization com					
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c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	b				
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Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I. Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, of IV, and Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 To dit the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI, lines 11b and	C				37
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Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	32				37
sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I			32		X
Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	33				••
of IV, and Part V, line 1		h de la companya del companya de la companya de la companya del companya de la companya del la companya de la c	33		X
35 a Did the organization have a controlled entity within the meaning of section 512(b)(13)? b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	34				**
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2					
controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			35a		X
Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	D				
related organization? If "Yes," complete Schedule R, Part V, line 2			35b		
Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	36				37
and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI			36		_ X
Part VI	37	• • • • • • • • • • • • • • • • • • • •		1	
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and				Ì	
			37		X
197 Note, All Form 990 filers are required to complete Schedule O	38				
Form 990 (2012		197 Note, All Form 990 filers are required to complete Schedule O			0.0.1.0.

E a rea	HUMAN RIGHTS WATCH, INC. 13-287	5808		
-	TV Statements Regarding Other IRS Filings and Tax Compliance			Page 5
لنكتك	Check if Schedule O contains a response to any question in this Part V			, x
	Chocks Contains a sopposed to dry adolately listing Late 4.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1	• • • •	Yes	No
1 a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1	,63	100
		<u> </u>		
	Did the organization comply with backup withholding rules for reportable payments to vendors and	1		
	reportable gaming (gambling) winnings to prize winners?	1c	X	ANTON (1975)
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return . 2a 283			
h	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х	
~	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3 a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	Tennéscouras
	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a	х	
b	If "Yes," enter the name of the foreign country: ▶	501.0386		
-	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		x
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7с		Х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
, h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			50000
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring	100	0.00	
	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.		18	
	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		annothern to an
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
þ	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
; b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	300,000		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	200000000000000000000000000000000000000	ennegaver-
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40.00		
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		8838800WW
-	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			

14a

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

X

Form	990 (2012) HUMAN RIGHTS WATCH, INC. 13-287	5808		Page 6
Par	WI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below	, and	for	a "No"
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See in	nstruc	tions.	,
	Check if Schedule O contains a response to any question in this Part VI		* *	X
Sec	tion A. Governing Body and Management			
	1		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	4		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent	4		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with		l	
	any other officer, director, trustee, or key employee?	2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3	-	X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	-	X
6	Did the organization have members or stockholders?	6	ļ <u>.</u>	X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	_		X
	one or more members of the governing body?	7a	ļ	A
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			X
	stockholders, or persons other than the governing body?	7b		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:		X	
a	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	d8_		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		x
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue		.)	121
	The state of the section of the internation about policies had not negative by the internative onto	0000	Yes	No
10 2	Did the organization have local chapters, branches, or affiliates?	10a	Х	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	, , , ,		
~	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form?	11a	Х	<u> </u>
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	}		
á	The organization's CEO, Executive Director, or top management official	15a	Χ	
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		<u>X</u>
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			100
	organization's exempt status with respect to such arrangements?	16b		
Sect	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ ATTACHMENT 2		<u></u>	
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5	01(c)(3)s or	ıly)
	available for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of	inter	est p	olicy,
	and financial statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization: Barbara Guglielmo, 350 FIFTH AVENUE, 34TH FLOOR, NEW YORK, NY 10118 212-299-4700	е		
ISA	OIGANIZATION: PEARBARA GUGLIELMO, 350 FIFTH AVENUE, 34TH FLOOR, NEW YORK, NY 10118 212-290-4700	Eor~	990 (20121
2 1 000		COHI)	J J U (ZU (Z)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted	(do i	not ch unles er and	Pos leck s pe	C) sition more	mpe than to both is or/trust employee	one an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
$\frac{dA}{dA} = \frac{1}{2} \left(\frac{A}{A} - \frac{A}{A} \right) = \frac{1}{2} \left(\frac{A}{A} - \frac{A}{$		stee	rustee			ensated				
(1) JAMES F. HOGE, JR.	1.00			v					0	0
CHAIRMAN (2) SUSAN MANILOW	1.00	X	ļ	X			-	L L	, 0	
VICE-CHAIRMAN		Х		Х				C	0	0
(3) JOEL MOTLEY	1.00				_					
VICE-CHAIRMAN		Х		Х				C	0	0
(4) SID SHEINBERG	1.00									
. VICE-CHAIRMAN		Х		Х				C	0	0
(5) JOHN J. STUZINSKI	1.00		in							
VICE-CHAIRMAN		X		Х				C	0	0
(6) HASSAN ELMASRY	1.00							·		
TREASURER		Х		Х				C	0	0
(7) KAREN ACKMAN	1.00									
DIRECTOR		Х	\sqcup					O	0	0
(8) JORGE CASTANEDA	1.00]								
DIRECTOR		X					<u> </u>	0	0	0
(9) TONY ELLIOTT	1.00			l				_	_	
DIRECTOR		X	-		ļ			0	0	0
(10)MICHAEL G. FISCH	1.00									
DIRECTOR	1 00	X			<u> </u>			0	0	0
(11)MICHAEL E. GELLERT DIRECTOR	1.00	Х						0	0	0
(12)HINA JILANI	1.00									
DIRECTOR		X			ļ			0	0	0
(13) BETSY KAREL	1.00							_	_	~
DIRECTOR		X	\sqcup		<u> </u>			0	0	0
(14) WENDY KEYS	1.00							_		
DIRECTOR		X			<u> </u>			0	0	0.00 (0.040)

Form 990 (2012)

PAGE 8

JSA

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	nplo	ye	es,	and	Hig	hest Compensat	ed Emplo	oyees (d	continued)
(A) Name and title	(B) Average			Pos	C) sition			(D) Reportable	(E Repor		(F) Estimated
	hours per week (list any	box,	unles	ss pe	erson	e than o	an	compensation from	compensa relat		amount of other
	hours for related			a Officer		or/trus 화물	Former	the organization	organiz (W-2/109		compensation from the
	organizations below dotted line)	Individual trustee or director	itutiona	cer	Key employee	nest co oloyee	mer	(W-2/1099-MISC)			organization and related organizations
- 44 - 44	inte)	trustee	Institutional trustee		yee	Highest compensated employee					отданісанона
· :			(D)			ated					
15) ROBERT KISSANE	1.00	i									
DIRECTOR	1 00	X			 			0	 	0	(
16) OKI MATSUMOTO DIRECTOR	1.00	Х						0		n	,
17) BARRY MEYER	1.00	21			-						
DIRECTOR		Х						o		0	(
18) AOIFE O'BRIEN	1.00	<u> </u>									
DIRECTOR		Х						0		0	(
19) JOAN R. PLATT	1.00										
DIRECTOR		Х						0		0	(
20) AMY RAO	1.00										
DIRECTOR	4 00	X						0		0	(
21) NEIL RIMER DIRECTOR	1.00	v						0		^	
22) VICTORIA RISKIN	1.00	Х			 			U		U	
DIRECTOR	1.00	х						o		O	(
23) AMY L. ROBBINS	1.00	**									
DIRECTOR		Х						o		0	(
24) GRAHAM ROBESON	1.00										
DIRECTOR		Х						О		0	(
25) SHELLEY RUBIN	1.00										
DIRECTOR		Х						0		0	
1b Sub-total							•	. 0		0	C
c Total from continuation sheets to Part VII, Se							>	2,373,725.		0	376,567.
d Total (add lines 1b and 1c)							>	2,373,725.		0	376,567.
2 Total number of individuals (including but not l reportable compensation from the organization		nose i 58		d at	oove	e) who	re	ceived more than \$	5100,000	of	
											Yes No
3 Did the organization list any former office	er. directo	r. or	tru	stee	e. k	cev e	mp	lovee, or highest	compens	sated	33.05
employee on line 1a? If "Yes," complete Schedu	ile J for suc	h indi	vidu	ıal .							3 X
4 For any individual listed on line 1a, is the s	sum of rep	ortab	le c	omi	pen	satior	ı ar	nd other compens	ation from	the	
organization and related organizations gre	eater than	\$15	0,00	00?	If.	"Yes	," (complete Schedule	J for	such	
individual,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,											4 X
5 Did any person listed on line 1a receive or											
for services rendered to the organization? If "Ye	s," complet	e Sch	edul	ie J	tor	such ,	oers	son , , , , , ,			5 X
Section B. Independent Contractors 1. Complete this table for your five highest complete the section of the se	nonested in	dosc	nda	nt a	· o n+	racto	ائ م	ant received mean	than #10	1 000 ~	
compensation from the organization. Report of	ompensatio	on for	the	cal	end	ar yea	ar e	nding with or withi	n the orga	anization	n's tax
year.						· · · · · · · · · · · · · · · · · · ·	Т			l	. – .
(A) Name and business add	ress							(B) Description of ser	vices	C	(C) ompensation
ATTACHMENT 3							-				,
and the second of the second of the second of Tourish							<u> </u>				·
2 Total number of independent contractors (in	cluding bu	t not	limi	ited			e lis	sted above) who	received		
more than \$100,000 in compensation from the	organizati	on 🕨			13	3			***************************************		

Part VII Section A. Officers, Directors,	Trustees, Ke	ey En	nplo	oye	es,	and	Hig	hest Compensat	ed Empl	oyees (d	continued)
(A) Name and title	(B) Average hours per week (list any	box,	unle	Pos heck ss pe	erson	e than o is both tor/trus	an	(D) Reportable compensation from the	Repor compensa rela organiz	rtable ation from ted	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/109		from the organization and related organizations
26) KEVIN P. RYAN	1.00	4				ğ					
DIRECTOR 27) AMBASSADOR ROBIN SANDERS	1.00	4						0		0	
DIRECTOR 28) JEAN-LOUIS SERVAN-SCHREIBER DIRECTOR	1.00	X						0		0	
DIRECTOR 29) JAVIER SOLANA	1.00	X						0		U	
DIRECTOR 30) SIRI STOLT-NIELSEN DIRECTOR	1.00	X						0		0	
31) DARIAN W. SWIG	1.00							0		0	
DIRECTOR 32) JOHN R. TAYLOR DIRECTOR	1.00	-1						0		0	
33) MARIE WARBURG DIRECTOR	1.00	X						0		0	
34) CATHERINE ZENNSTROM DIRECTOR	1.00	X						0		0	
35) KENNETH ROTH EXECUTIVE DIRECTOR	40.00			х				422,202.		0	42,786
36) BARBARA GUGLIELMO ASST. TREAS., ADMIN & FIN DIR	40.00			х				161,657.		0	38,031
1b Sub-total c Total from continuation sheets to Part VII d Total (add lines 1b and 1c)	ot limited to the	hose 58	iste	d at	 DOVE	e) who					Yes No
3 Did the organization list any former of employee on line 1a? If "Yes," complete School 4 For any individual listed on line 1a, is the organization, and related organizations.	e sum of rep	ortab	le c	om	pen	satior	an	d other compens	ation from	the	3 X
organization and related organizations individual				٠.							4 X
for services rendered to the organization? If Section B. Independent Contractors	"Yes," complet	e Sch	edu	le J	for	such j	pers	on . ,			5 X
Complete this table for your five highest co- compensation from the organization. Repor year.											
(A) Name and business a	address							(B) Description of ser	vices	С	(C) ompensation
							-				
						-					
2. Total number of independent contractors more than \$100,000 in compensation from				ited	to	thos	e lis	sted above) who	received		

(A)	1 000	1			**			(***)	i	
• •	(B)			_ (C				(D)	(E)	(F)
Name and title	Average hours per	(do.)	not ch	Posi		e than o	ne	Reportable	Reportable	Estimated amount of
	week (list any					is both		compensation from	compensation from related	other
	hours for	office		la d		or/trus		the	organizations	compensatio
•	related	Individual trustee or director	ins	Officer	Ke)	en E	Forme	organization	(W-2/1099-MISC)	from the
And the Control of th	organizations	li vid	E	icer	err	hes	me	(W-2/1099-MISC)		organization
War Electrical Control of the Contro	below dotted	다 a l	Š	l	Key employee	ee co	,			and related organization
	"""	sun	3		Vee	ng ng				organization
		ee	Institutional trustee			Highest compensated employee				
			6			ited				
7) BRUCE RABB	1.00									
SECRETARY	†	İ		X				0	0	
8) MICHELE ALEXANDER	40.00			-						
DEVELOPMENT & OUTREACH DIR.					Х			263,390.	٥	47,7
9) IAIN LEVINE	40.00			-	25			203,370.	<u> </u>	#1,1
·	40.00				47			204 252	_	43.0
PROGRAM DIRECTOR				\dashv	X			224,353.	0	43,8
0) CHARLES LUSTIG	40.00			Ì						
DEP. EXEC. DIR. FOR OPERATIONS					Х			220,675.	0	21,6
1) CARROLL BOGERT	40.00									
ASSOCIATE DIRECTOR					Х			213,948.	0	32,3
2) CHRISTINE SQUIRES	40.00									
DEPUTY DIRECTOR, NORTH AMERICA						X		182,350.	0	23,1
3) JOSEPH SAUNDERS	40.00									
DEPUTY PROGRAM DIRECTOR				İ		х		180,670.	0	39,7
4) DINAH POKEMPNER	40.00							20070701		
	40.00					37	:	170 410		20 5
GENERAL COUNSEL	10.00			\dashv		Х		170,418.	U	38,5
5) JAMES ROSS	40.00									_
LEGAL & POLICY COUNSEL				_		X		169,642.	0	24,7
5) TOM P. PORTEOUS	40.00									
				1	- 1	X		164,420.	0	23,9
DEPUTY PROGRAM DIRECTOR						21				
						-11				**************************************
DEPUTY PROGRAM DIRECTOR							>			
DEPUTY PROGRAM DIRECTOR	ection A						A A			
b Sub-total c Total from continuation sheets to Part VII, Se	ection A									
b Sub-total c Total from continuation sheets to Part VII, Sed Total (add lines 1b and 1c)	ection A		· · ·				A		\$100.000 of	
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not	ection A .		istec				A		\$100,000 of	
b Sub-total c Total from continuation sheets to Part VII, Sed Total (add lines 1b and 1c)	ection A .	nose I	istec				A		\$100,000 of	
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization	ection A	nose I	isted	 d ab	ove	 	▶ • re	ceived more than S		
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office	imited to the	nose I 58 r, or	isted	ab stee	ove) who	re mp	ceived more than so	compensated	Yes
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Schedu	imited to the state of the stat	nose I 58 r, or	trus	ab stee	ove	e) who	p re	ceived more than s	compensated	
b Sub-total c Total from continuation sheets to Part VII, Sod Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Schedut For any individual listed on line 1a, is the second content of the second con	ection A limited to the ser, directoule J for succession of rep	nose I 58 r, or chindi	trus	at ab	e, k	ey e	mpl	ceived more than soloyee, or highest	compensated	Yes
b Sub-total c Total from continuation sheets to Part VII, Sod Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Schedule For any individual listed on line 1a, is the sorganization and related organizations green	ection A limited to the service of	nose I 58 r, or ch indi ortab	trus	stee	e, k	(ey e	mpl	ceived more than solves, or highest and other compensions complete. Schedule	compensated ation from the	Yes 3
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Schedu For any individual listed on line 1a, is the second content of the second con	ection A limited to the service of	nose I 58 r, or ch indi ortab	trus	stee	e, k	(ey e	mpl	ceived more than solves, or highest and other compensions complete. Schedule	compensated ation from the	Yes
b Sub-total c Total from continuation sheets to Part VII, Sod Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Scheduter For any individual listed on line 1a, is the sorganization and related organizations gree individual. Did any person listed on line 1a receive or	ection A itimited to the series of the seri	r, or sh indi	trus	stee	ove	ey e	empl	ceived more than solves, or highest complete Scheduler compens complete Scheduler complet	compensated ation from the J for such n or individual	Yes 3
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former offic employee on line 1a? If "Yes," complete Scheduter For any individual listed on line 1a, is the sorganization and related organizations graindividual. Did any person listed on line 1a receive or for services rendered to the organization? If "Yes	ection A itimited to the series of the seri	r, or sh indi	trus	stee	ove	ey e	empl	ceived more than solves, or highest complete Scheduler compens complete Scheduler complet	compensated ation from the J for such n or individual	Yes 3
b Sub-total c Total from continuation sheets to Part VII, Sold Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization bid the organization list any former offic employee on line 1a? If "Yes," complete Scheduter organization and related organizations great individual. Did any person listed on line 1a receive or for services rendered to the organization? If "Yes	ection A itimited to the series of the seri	r, or sh indi	trus	stee	ove	ey e	empl	ceived more than solves, or highest complete Scheduler compens complete Scheduler complet	compensated ation from the J for such n or individual	Yes 3 4 X
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization) Did the organization list any former offic employee on line 1a? If "Yes," complete Schedule For any individual listed on line 1a, is the sorganization and related organizations gree individual Did any person listed on line 1a receive or for services rendered to the organization? If "Yesection B. Independent Contractors	ection A timited to the service of	r, or th indi ortab \$15 npens	trus trus de co	al ab	ove ovens ovens ovens ovens for	xey e	mpl an an an an an an an an an an an an an	ceived more than solvee, or highest and other compens complete Schedule con	compensated ation from the e J for such n or individual	Yes 3 4 X 5
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization) Did the organization list any former offic employee on line 1a? If "Yes," complete Schedule For any individual listed on line 1a, is the sorganization and related organizations gree individual Did any person listed on line 1a receive or for services rendered to the organization? If "Yesection B. Independent Contractors	ection A timited to the service of	r, or sh indicate or	trus trus trus de cc 0,00 satio	d ab	ovensers of the control of the contr	ey exey exercises any such	emplorers through the second s	ceived more than solvee, or highest and other compens complete. Schedule compens complete organization	compensated	Yes 3 4 X 5 1
DEPUTY PROGRAM DIRECTOR Ib Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization) Did the organization list any former offic employee on line 1a? If "Yes," complete Schedule For any individual listed on line 1a, is the sorganization and related organizations greindividual Did any person listed on line 1a receive or for services rendered to the organization? If "Yesection B. Independent Contractors Complete this table for your five highest com	ection A timited to the service of	r, or sh indicate or	trus trus trus de cc 0,00 satio	d ab	ovensers of the control of the contr	ey exey exercises any such	emplorers through the second s	ceived more than solvee, or highest and other compens complete. Schedule compens complete organization	compensated	Yes 3 4 X 5 1
b Sub-total c Total from continuation sheets to Part VII, Sold Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Scheduter For any individual listed on line 1a, is the sorganization and related organizations greated individual. Did any person listed on line 1a receive or for services rendered to the organization? If "Yestection B. Independent Contractors Complete this table for your five highest componentation from the organization. Report compensation from the organization.	ection A timited to the service of	r, or sh indicate or	trus trus trus de cc 0,00 satio	d ab	ovensers of the control of the contr	ey exey exercises any such	emplorers through the second s	ceived more than solves, or highest and other compens complete. Schedule compens complete organization	compensated	Yes 3 4 X fin's tax
b Sub-total c Total from continuation sheets to Part VII, Sod Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Scheduter For any individual listed on line 1a, is the sorganization and related organizations great individual Did any person listed on line 1a receive or for services rendered to the organization? If "Yesection B. Independent Contractors Complete this table for your five highest componentation from the organization. Report or year. (A)	ection A timited to the service of	r, or sh indicate or	trus trus trus de cc 0,00 satio	d ab	ovensers of the control of the contr	ey exey exercises any such	emplorers through the second s	ceived more than some compete schedule compete schedule compete schedule compete schedule con	compensated ation from the e J for such n or individual than \$100,000 o in the organization	Yes 3 4 X 5 fn's tax (C)
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Scheduter For any individual listed on line 1a, is the sorganization and related organizations greater individual Did any person listed on line 1a receive or for services rendered to the organization? If "Yesection B. Independent Contractors Complete this table for your five highest componentation from the organization. Report compensation from the organization.	ection A timited to the service of	r, or sh indicate or	trus trus trus de cc 0,00 satio	d ab	ovensers of the control of the contr	ey exey exercises any such	emplorers through the second s	ceived more than solves, or highest and other compens complete. Schedule compens complete organization	compensated ation from the e J for such n or individual than \$100,000 o in the organization	Yes 3 4 X 5 for his tax
b Sub-total c Total from continuation sheets to Part VII, Sod Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Scheduter For any individual listed on line 1a, is the sorganization and related organizations greated individual Did any person listed on line 1a receive or for services rendered to the organization? If "Yestection B. Independent Contractors Complete this table for your five highest componentation from the organization. Report or year. (A)	ection A timited to the service of	r, or sh indicate or	trus trus trus de cc 0,00 satio	d ab	ovensers of the control of the contr	ey exey exercises any such	emplorers through the second s	ceived more than some somplete Schedule complete schedule comparization con	compensated ation from the e J for such n or individual than \$100,000 o in the organization	Yes 3 4 X 5 fn's tax (C)
b Sub-total c Total from continuation sheets to Part VII, Sod Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Scheduter For any individual listed on line 1a, is the sorganization and related organizations great individual Did any person listed on line 1a receive or for services rendered to the organization? If "Yesection B. Independent Contractors Complete this table for your five highest componentation from the organization. Report or year. (A)	ection A timited to the service of	r, or sh indicate or	trus trus trus de cc 0,00 satio	d ab	ovensers of the control of the contr	ey exey exercises any such	emplorers through the second s	ceived more than some somplete Schedule complete schedule comparization con	compensated ation from the e J for such n or individual than \$100,000 o in the organization	Yes 3 4 X 5 f n's tax (C)
b Sub-total c Total from continuation sheets to Part VII, Sold Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Scheduter For any individual listed on line 1a, is the sorganization and related organizations great individual Did any person listed on line 1a receive or for services rendered to the organization? If "Yestection B. Independent Contractors Complete this table for your five highest componensation from the organization. Report or year. (A)	ection A timited to the service of	r, or sh indicate or	trus trus trus de cc 0,00 satio	d ab	ovensers of the control of the contr	ey exey exercises any such	emplorers through the second s	ceived more than some somplete Schedule complete schedule comparization con	compensated ation from the e J for such n or individual than \$100,000 o in the organization	Yes 3 4 X 5 fn's tax (C)
DEPUTY PROGRAM DIRECTOR Ib Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization bit any former office employee on line 1a? If "Yes," complete Schedule For any individual listed on line 1a, is the sorganization and related organizations great individual Did any person listed on line 1a receive or for services rendered to the organization? If "Yes dection B. Independent Contractors Complete this table for your five highest componensation from the organization. Report or year. (A)	ection A timited to the service of	r, or sh indicate or	trus trus trus de cc 0,00 satio	d ab	ovensers of the control of the contr	ey exey exercises any such	emplorers through the second s	ceived more than some somplete Schedule complete schedule comparization con	compensated ation from the e J for such n or individual than \$100,000 o in the organization	Yes 3 4 X 5 fn's tax (C)
DEPUTY PROGRAM DIRECTOR Ib Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) 2 Total number of individuals (including but not reportable compensation from the organization of the organization list any former office employee on line 1a? If "Yes," complete Schedul For any individual listed on line 1a, is the sorganization and related organizations greindividual 5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yesection B. Independent Contractors Complete this table for your five highest componensation from the organization. Report or year. (A)	ection A timited to the service of	r, or sh indicate or	trus trus trus de cc 0,00 satio	d ab	ovensers of the control of the contr	ey exey exercises any such	emplorers through the second s	ceived more than some somplete Schedule complete schedule comparization con	compensated ation from the e J for such n or individual than \$100,000 o in the organization	Yes 3 4 X 5 fn's tax (C)
DEPUTY PROGRAM DIRECTOR Ib Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization bit any former office employee on line 1a? If "Yes," complete Schedule For any individual listed on line 1a, is the sorganization and related organizations great individual Did any person listed on line 1a receive or for services rendered to the organization? If "Yes dection B. Independent Contractors Complete this table for your five highest componensation from the organization. Report or year. (A)	ection A	ortab \$15 ortab \$15 onpense Sch	trus trus vidu le co 0,00 satio	at ab	ontd	ey e sation "Yes any such,	mpl unr pers	ceived more than some complete schedule complete	compensated	Yes 3 4 X 5 fn's tax (C)
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Schedute For any individual listed on line 1a, is the sorganization and related organizations greindividual Did any person listed on line 1a receive or for services rendered to the organization? If "Yesection B. Independent Contractors Complete this table for your five highest componensation from the organization. Report conyear. (A) Name and business add	ection A timited to the ser, directous of repeater than	ortab \$15 nopense Sch	trus trus vidu le co 0,00 satio edula nder the	at ab	ontd	ey e sation "Yes any such,	mpl unr pers	ceived more than some complete schedule complete	compensated	Yes 3 4 X 5 fn's tax (C)
b Sub-total c Total from continuation sheets to Part VII, So d Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organization Did the organization list any former office employee on line 1a? If "Yes," complete Scheduter For any individual listed on line 1a, is the sorganization and related organizations greated individual. Did any person listed on line 1a receive or for services rendered to the organization? If "Yesection B. Independent Contractors Complete this table for your five highest componensation from the organization. Report contractors (A) Name and business add	ection A timited to the ser, directous of repeater than	ortab \$15 nopense Sch	trus trus vidu le co 0,00 satio edula nder the	at ab	ontd	ey e sation "Yes any such,	mpl unr pers	ceived more than some complete schedule complete	compensated	Yes 3 4 X 5 f n's tax (C)

Part VIII Statement of Revenue Check if Schedule O contains a response to any question in this Part VIII. Х (C) Unrelated (A) (B) (D) Related or Revenue Total revenue exempt business excluded from tax function revenue under sections revenue 512, 513, or 514 Contributions, Gifts, Grants and Other Similar Amounts Federated campaigns b Membership dues 1b 1c c Fundraising events 7,427,116 1d d Related organizations e Government grants (contributions) . . 1e f All other contributions, gifts, grants, and similar amounts not included above . 1f 45,303,479 Noncash contributions included in lines 1a-1f: \$ ____ 3,948,331 Total. Add lines 1a-1f 52,730,595 Program Service Revenue **Business Code** 2a PUBLICATIONS 541900 40,522 40,522 All other program service revenue Total. Add lines 2a-2f , 40,522 Investment income (including dividends, interest, and other similar amounts)..... 564,029 564,029 Income from investment of tax-exempt bond proceeds (i) Real (ii) Personal 6a 182,205 Less: rental expenses . . . С Rental income or (loss) . . . 182,205 Net rental income or (loss) . . 182,205 182,205 (i) Securities (ii) Other 7a Gross amount from sales of 19,011,570 assets other than inventory Less: cost or other basis and sales expenses 13,785,604 Gain or (loss) 5,225,966. 5,225,966 5,225,966 Other Revenue Gross income from fundraising ATCH 4 events (not including \$ 7,427,116. of contributions reported on line 1c). See Part IV, line 18 a 2,534,719 Less: direct expenses b 2,534,719. Net income or (loss) from fundraising events . ATCH . 5 . ▶ Gross income from gaming activities. See Part IV, line 19 a b Less: direct expenses b Net income or (loss) from gaming activities ▶ Gross sales of inventory, less returns and allowances a b Less: cost of goods sold Net income or (loss) from sales of inventory. Miscellaneous Revenue **Business Code** 11a UBI FROM PARTNERSHIP INTEREST 900099 30,445 MISCELLANEOUS INCOME b 900099 568,431. C All other revenue Total. Add lines 11a-11d . . . Total revenue. See instructions . 30.445 6.540.631.

JSA 2E1051 1.000

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response				
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	0			
2 Grants and other assistance to individuals in the United States. See Part IV, line 22	40,500.	40,500.		
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16	357,910.	357,910.		
Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	1,828,235.	930,109.	572,454.	325,672.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	28,857,916.	23,951,716.	1,224,365.	3,681,835.
Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,103,622.	1,728,196.	99,533.	275,893.
9 Other employee benefits	4,333,011.	3,519,168.	215,285.	598,558.
10 Payroll taxes	2,913,565.	2,336,795.	180,564.	396,206.
11 Fees for services (non-employees):	0			
a Management	68,493.	59,745.	8,748.	
b Legal , ,	332,622.	290,139.	42,483.	,
d Lobbying	189,737.	189,737.	·····	
e Professional fundraising services. See Part IV, line 17	1,431,929.		aku matawa Markatika pina uliu siy	1,431,929.
f Investment management fees	248,208.		248,208.	
g Other. (If line 11g amount exceeds 10% of line 25, column				
(A) amount, list line 11g expenses on Schedule O.).	2,470,053.	1,688,351.	274,996.	506,706.
12 Advertising and promotion	0			
13 Office expenses	5,166,402.	3,805,723.	556,339.	804,340.
14 Information technology	506,194.	426,952.	64,786.	14,456.
15 Royalties	0			v.
16 Occupancy	3,343,068.	2,317,592.	555,096.	470,380.
17 Travel	5,808,319.	5,158,738.	189,870.	459,711.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0	1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.		
19 Conferences, conventions, and meetings	372,465.	330,810.	12,175.	29,480.
20 Interest	0			
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	1,259,572.	899,665.	189,448.	170,459.
23 Insurance	D			
24 Other expenses, Itemize expenses not covered				
above (List miscellaneous expenses in line 24e. If				
line 24e amount exceeds 10% of line 25, column				
(A) amount, list line 24e expenses on Schedule O.)	700 746	700 000	4.20	
a SPECIAL PROJECTS	730,744.	729,306.	1,438.	280,779.
b DIRECT MAIL	418,448.	137,669.		280,179.
c OUTREACH	275,526.	275,526.		
d				
e All other expenses	63,056,539.	49,174,347.	4,435,788.	9,446,404.
 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)		40,114,341.	1,133,700.	J, 110, 101.
JSA	0	<u> </u>		Form 990 (2012)

JSA 2E1052 1.000

For	n 990 (HUMAN RIGHTS WATCH, INC.		13-	2875808 Page 11
	rt X	Balance Sheet			raye ;;
		Check if Schedule O contains a response to any question in this P	art X		
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	16,508,218.	1	8,396,965.
	2	Savings and temporary cash investments	16,463,205.	2	30,411,250.
	3	Pledges and grants receivable, net	. 101,194,982.	3	83,917,731.
	4	Accounts receivable, net	1,677,802.	4	159,081.
	5	Loans and other receivables from current and former officers, directors,	March Expense		
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section	.	5	(
-	6	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary		6	erskingers se is
ş	7	organizations (see instructions). Complete Part II of Schedule L		7	,
Assets	7 8	Notes and loans receivable, net Inventories for sale or use	•	8	
×	1	Prepaid expenses and deferred charges			730,359.
	1	Land, buildings, and equipment: cost or		ا ا	
	100	other basis. Complete Part VI of Schedule D 10, 214, 922		111	
	h	Less: accumulated depreciation	 	10c	2,758,605.
	11	Investments - publicly traded securities	- 1		87,984,496.
	12	Investments - other securities. See Part IV, line 11	·		13,418,546.
	13	Investments - program-related. See Part IV, line 11	·	13	(
	14	Intangible assets	1	14	(
	15	Other assets. See Part IV, line 11		15	243,128.
	16	Total assets. Add lines 1 through 15 (must equal line 34)		16	228,020,161.
	17	Accounts payable and accrued expenses		17	4,295,578.
	18	Grants payable		18	(
	19	Deferred revenue		19	21,480.
	20	Tax-exempt bond liabilities		20	(
es	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	(
Liabilities	22	Loans and other payables to current and former officers, directors,	- I		
jab		trustees, key employees, highest compensated employees, and			
J		disqualified persons. Complete Part II of Schedule L		22	(
	23	Secured mortgages and notes payable to unrelated third parties		23	(
	24	Unsecured notes and loans payable to unrelated third parties.		24	(
	25	Other liabilities (including federal income tax, payables to related third			}
		parties, and other liabilities not included on lines 17-24). Complete Part X		25	556,527.
	26	of Schedule D		26	4,873,585.
	26	Organizations that follow SFAS 117 (ASC 958), check here ► X and		l	1,0/3/303.
S	٠.	complete lines 27 through 29, and lines 33 and 34.			
č	27	Unrestricted net assets	18,705,055.	27	20,579,514.
ala	28	Temporarily restricted net assets	205,116,083.	28	202,567,062.
Ē	29	Permanently restricted net assets	0	29	C
or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.			
5	30	Capital stock or trust principal, or current funds		30	
SSe	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets	32	Retained earnings, endowment, accumulated income, or other funds		32	
S	33	Total net assets or fund balances	223,821,138.	33	223,146,576.
	34	Total liabilities and net assets/fund balances	229,511,883.	34	228,020,161.

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047
2012
Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

HUMAI	V RI	GHTS WATCH,	INC.							13	-287	5808
Part I				s (All organizations mu						uctions	i,	
The or				cause it is: (For lines 1 th								
1	(A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).										
2	T-17			(1)(A)(ii). (Attach Schedul								
3				ervice organization descr						450/		# > 4 *** ** ** ** * * * * * * * * * * *
4	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the											
-	hospital's name, city, and state:											
5		An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)										
6		, ,, ,,		or governmental unit des	cribed	in sect	ion 176	0(b)(1)(A)(v).			
7 X			-	es a substantial part of it						nit or fro	om th	e general public
- [_	•	•	(Complete Part II.)								
8			, ,, ., ,,	on 170(b)(1)(A)(vi). (Com	plete F	art II.)						
9	Ar	organization th	at normally receive	es: (1) more than 331/3 %	of its	suppo	rt from	contrib	outions,	memb	ership	fees, and gross
				exempt functions - subj								
				ome and unrelated busi						n 511	tax) 1	from businesses
,	ac	quired by the org	ganization after Jur	ne 30, 1975. See section	509(a)(2). (C	Comple	te Part I	11.)			
10				ted exclusively to test for								
11				rated exclusively for the								
				ipported organizations de								
		[b Type II	es the type of supporting c Type III-Function								nally integrated
e	a Tev			the organization is not								
e				gers and other than one								
		9(a)(1) or sectio		goto and other man one	V. 7770	. o p a .						
f		, , , ,	, , , ,	n determination from the	e IRS	that it	is a T	ype I, T	Гуре II,	or Typ	e III s	supporting
		ganization, check										
g				nization accepted any gift	t or cor	ntributi	on fron	n any of	the			
	fol	lowing persons?										
	(i)			ectly controls, either alor			er with	persor	ıs desc	ribed in	ı (ii)	Yes No
				dy of the supported organ								11g(i)
				scribed in (i) above?						<i>.</i>		11g(ii)
	•	*	•	on described in (i) or (ii) a								11g(iii)
h			1	ut the supported organiza	T				T		(
(1)		of supported	(ii) E!N	(iii) Type of organization (described on lines 1-9	organiz	is the ation in		you notify anization		ls the zation in	(VII) A	Amount of monetary support
	_			above or IRC section (see instructions))	col. (i) your go	verning		l. (i) of upport?		rganized U.S.?		
				(see madacaons)	Yes	nent? No	Yes	No	Yes	No		
								 		ļ		
(A)												
(B)												
(0)												
(C)												
		·						ļ				
(D)												

(E)	:	,										
												
					1.0	100	1	1000	1.11	1		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	45,188,680.	39,220,034.	134,174,146.	70,520,001.	52,730,595.	341,833,456.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf			· · · · · · · · · · · · · · · · · · ·			0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4	Total. Add lines 1 through 3	45,188,680.	39,220,034.	134,174,146.	70,520,001.	52,730,595.	341,833,456.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						
	shown on line 11, column (f)						126,798,087.
6	Public support. Subtract line 5 from line 4.		100 PF 100 BUSINESS				215,035,369.
	tion B. Total Support						10.77 / 1
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
.7	Amounts from line 4	45,188,680.	39,220,034.	134,174,146.	70,520,001.	52,730,595.	341,833,456.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	441,786.	24,077.	473,052.	308,543.	746,234.	1,993,692.
9	Net income from unrelated business activities, whether or not the business	0	19,190.	119,635.	11,834.	30,445.	181,104,
10	is regularly carried on Other income. Do not include gain or loss from the sale of capital assets	U	19,190.	119,635.	11,034.	30,443	101,104,
	(Explain in Part IV.) ATCH 1 · · · ·				13,977.	568,431.	582,408.
11	Total support. Add lines 7 through 10						344,590,660.
12	Gross receipts from related activities, etc. (s	see instructions) .				12	287,175.
13	First five years. If the Form 990 is f organization, check this box and stop here						
Sec	tion C. Computation of Public Sup	**************************************					
14	Public support percentage for 2012 (li						62.40%
15	Public support percentage from 2011					15	59.18%
16a	331/3% support test - 2012. If the o						
	this box and stop here. The organization						
b	331/3% support test - 2011. If the c	_					1 1
	check this box and stop here. The orga						
17a	10%-facts-and-circumstances test - 2						
	10% or more, and if the organization						
	Part IV how the organization meets t			=			upported
	organization						▶∟
, b	10%-facts-and-circumstances test - 2						
•	15 is 10% or more, and if the orga						
1	Explain in Part IV how the organization				-		
	supported organization						
18	Private foundation, If the organization						_
	instructions , , ,						

Schedule A (Form 990 or 990-EZ) 2012

13-2875808

Schedule A (Form 990 or 990-EZ) 2012

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	tion A. Public Support ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2	012	(f) Total
1	Gifts, grants, contributions, and membership fees							
	received. (Do not include any "unusual grants.")							
2	Gross receipts from admissions, merchandise							
	sold or services performed, or facilities							
	furnished in any activity that is related to the							
	organization's tax-exempt purpose				-			
3	Gross receipts from activities that are not an							
	unrelated trade or business under section 513							
4	Tax revenues levied for the							
	organization's benefit and either paid							
	to or expended on its behalf							
5	The value of services or facilities							
-	furnished by a governmental unit to the							
	organization without charge							
6	Total. Add lines 1 through 5							
	Amounts included on lines 1, 2, and 3					***************************************		
, ,	received from disqualified persons							
b	Amounts included on lines 2 and 3							
	received from other than disqualified							
	persons that exceed the greater of \$5,000							
_	or 1% of the amount on line 13 for the year							
8	Add lines 7a and 7b							
ŭ	line 6.)							
Sec	tion B. Total Support				<u> </u>	·		
	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2	012	(f) Total
9	Amounts from line 6							
	Gross income from interest, dividends, payments received on securities loans,		-					
	rents, royalties and income from similar sources							·····
b	Unrelated business taxable income (less							
	section 511 taxes) from businesses							
	acquired after June 30, 1975							
C	Add lines 10a and 10b							
11	Net income from unrelated business							
	activities not included in line 10b, whether or not the business is regularly							
	carried on							
12	Other income. Do not include gain or							
	loss from the sale of capital assets							
	(Explain in Part IV.)					··· i		
13	Total support. (Add lines 9, 10c, 11,						ļ	
	and 12.)	41			- fifth tou your o		ion 501/0\/3\	
14	First five years. If the Form 990 is for							
	organization, check this box and stop here							
	tion C. Computation of Public Sup			(6\)		45		%
15	Public support percentage for 2012 (fine 8					15		
16	Public support percentage from 2011 Sche					16		
Sec	tion D. Computation of Investmen							0.
17	Investment income percentage for 2012 (li					17		9/
18	Investment income percentage from 2011					18		. %
19 a	33 1/3 % support tests - 2012. If the or							
	17 is not more than 331/3 %, check th							
b	33.1/3 % support tests - 2011. If the orga							
	line 18 is not more than 331/3%, check							
20	Private foundation. If the organization	did not check	a box on line	14, 19a, or 19I	b, check this bo	x and s	ee instruction	18
JSA 221 1.0	00					cnedule A	4 (Form 990 or	
221 1.0		1:35:37 AM	4 V 12-7.12	ű	151518-0002		, 2.	PA

Part IV	Supplemental Information. Complete this part to provide the explanations required by Part II, line 10;
:	Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

					ATTACHMENT	1
SCHEDULE A, PART II -	OTHER INCOME	E				
•						
DESCRIPTION	2008	2009	2010	2011	2012	TOTAL
·	2000	2009	2010	2011	2012	IOIAL
MISCELLANEOUS INCOME				13,977.	568,431.	582,408.

TOTALS			***************************************	13,977	568,431.	582,408.

Schedule B (Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Name of the organization		Employer identification number
HUMAN RIGHTS WATCH,	INC.	
Organization type (check one	۷).	13-2875808
Organization type (check on	a).	
Filers of:	Section:	
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization	
	4947(a)(1) nonexempt charitable trust not treated as a pr	rivate foundation
	527 political organization	
Form 990-PF	501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private	e foundation
	501(c)(3) taxable private foundation	
Check if your organization is	covered by the General Rule or a Special Rule.	
	7), (8), or (10) organization can check boxes for both the General Rule	e and a Special Rule. See
General Rule		
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, one contributor. Complete Parts I and II.	\$5,000 or more (in money or
Special Rules		
under sections 509	c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % s t(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, d 5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or and II.	during the year, a contribution of
during the year, tot	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that receive all contributions of more than \$1,000 for use <i>exclusively</i> for religious, coses, or the prevention of cruelty to children or animals. Complete P	, charitable, scientific, literary,
during the year, cor not total to more th year for an exclusive applies to this orga	c)(7), (8), or (10) organization filing Form 990 or 990-EZ that receive ntributions for use <i>exclusively</i> for religious, charitable, etc., purposes an \$1,000. If this box is checked, enter here the total contributions tely religious, charitable, etc., purpose. Do not complete any of the panization because it received nonexclusively religious, charitable, etc.	s, but these contributions did that were received during the arts unless the General Rule ., contributions of \$5,000 or
	is not covered by the General Rule and/or the Special Rules does n	
990-EZ, or 990-PF), but it mus	st answer "No" on Part IV, line 2 of its Form 990; or check the box of PF, to certify that it does not meet the filing requirements of Schedule	on line H of its Form 990-EZ or on
For Paperwork Reduction Act Notice	e, see the Instructions for Form 990, 990-EZ, or 990-PF.	chedule B (Form 990, 990-EZ, or 990-PF) (2012)

Name of organization HUMAN RIGHTS WATCH, INC.

Employer identification number 13 - 2875808

Part I	Contributors (see instructions). Use duplicate copies of Pa	art I if additional space is nee	ded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$3,049,470.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2_		\$2,750,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
_ 3		\$ 2,575,000.	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4 _		\$1,958,080.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$1,951,745.	Person X Payroll X Noncash X (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZiP + 4	(c) Total contributions	(d) Type of contribution
6_		\$1,695,980.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)

Name of organization HUMAN RIGHTS WATCH, INC.

Employer identification number 13-2875808

	Contributors (see instructions). Use duplicate copies o		<u> </u>
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7_		\$1,200,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
· · · · · · · · · · · · · · · · · · ·		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
 -		 \$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		 \$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

Employer identification number 13-2875808

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
5	STOCKS		
-		\$1,951,745.	VARIOUS
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
-			
-		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
-			
_		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
- -		(_{\$}	

Name of organization HUMAN RIGHTS WATCH, INC.

Employer identification number

13-2875808

Part III	Exclusively religious, charitable, etc., individual contributions to section	1 501(c)(7)	, (8), or (10) orga	ınizations
	that total more than \$1,000 for the year. Complete columns (a) through	(e) and th	e following line	entry.

For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$

į,	use duplicate copies of Part III if additiona	ai space is needed	•					
(a) No. from Part I	(b) Purpose of gift	(c) Use o	f gift	(d) Description of how gift is held				
7		(e) Transfei	r of gift					
,	Transferee's name, address, and Z	7ID + 4	Relation	nship of transferor to transferee				
	Fransieree's name, address, and 2	-17 7 4	Kelauo	namp of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of	f gift	(d) Description of how gift is held				
Parti								
, .		(e) Transfer	r of gift					
	(4) 1.5.10.5.5.5.3.10							
	Transferee's name, address, and 2	ZIP + 4	Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use o	f gift	(d) Description of how gift is held				
	(e) Transfer of gift							
	Transferee's name, address, and 2	Relatio	Relationship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use of	f gift	(d) Description of how gift is held				
-,								
		(e) Transfer	of gift					
***************************************	Transferee's name, address, and Z	(IP + 4	Relation	nship of transferor to transferee				
Ì								

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below.

▶ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

•	Section 501(c)(3) organizations	: Complete Parts I-A and B. Do not comp	lete Part I-C.		
6	Section 501(c) (other than sect	ion 501(c)(3)) organizations: Complete l	Parts I-A and C below. I	Do not complete Part I-B.	
•	Section 527 organizations: Com	plete Part I-A only.			
If the	e organization answered "Yes,	" to Form 990, Part IV, line 4, or Form	990-EZ, Part VI, line 4	7 (Lobbying Activities), the	1
•	Section 501(c)(3) organizations	that have filed Form 5768 (election ur	nder section 501(h)): Co	omplete Part II-A. Do not con	nplete Part II-B.
	Section 501(c)(3) organizations	that have NOT filed Form 5768 (electi	on under section 501(h)): Complete Part II-B. Do no	ot complete Part II-A.
If the	e organization answered "Yes,	" to Form 990, Part IV, line 5 (Proxy T	ax) or Form 990-EZ, Pa	art V, line 35c (Proxy Tax), t	hen
•	Section 501(c)(4), (5), or (6) org	ganizations: Complete Part III.			
Name	e of organization			Employer identi	fication number
	IAN RIGHTS WATCH, IN			13-28	
Par	ttI-A Complete if the c	organization is exempt under :	section 501(c) or i	is a section 527 orgar	nization.
1	Provide a description of the	organization's direct and indirect p	political campaign a	ctivities in Part IV.	
2	Political expenditures	. , , , , , , , , , , , , , , , , , , ,		. , ▶ \$	
3	Volunteer hours ,				
	t I-B Complete if the o	reanization is even tunder o	ostion 501/o\/2\		
		rganization is exempt under s cise tax incurred by the organizatio		-	
1					
2		cise tax incurred by organization m			
3		a section 4955 tax, did it file Form			
	If "Yes," describe in Part IV.				. Yes No
Par	t I-C Complete if the c	organization is exempt under:	section 501(c), ex	cept section 501(c)(3).
1	Enter the amount directly e	expended by the filing organization	for section 527 ex	xempt function	
	activities			> \$	
2	Enter the amount of the filing	ng organization's funds contributed	l to other organizati		
	527 exempt function activiti	es.,,.,		, ▶ \$	
3	•	enditures. Add lines 1 and 2. En		orm 1120-POL,	
4		e Form 1120-POL for this year?			
5		and employer identification numb			
		s. For each organization listed, en			
		tributions received that were prom nd or a political action committee			
	as a separate segregated to	To or a political action committee	(FAC). Il additional s	space is needed, provide	iniomianon in Faitiv.
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate
					political organization. If none, enter -0
(1)					
('')					
(2)					
(3)					
(3)					
(4)					
(5)	·				· \
·-·	:				
(6)	e e				

JSA 2E1264 1.000

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

Q	art II-A Complete if the organizati section 501(h)).	on is exempt under section 501(c)(3) and	d filed Form 5768 (ele	ection under
Α	Check ▶ if the filing organization	belongs to an affiliated group (and list in P	art IV each affiliated o	roup member's
		enses, and share of excess lobbying exper		,,,
В		rchecked box A and "limited control" provis		
		oying Expenditures	(a) Filing	(b) Affiliated
	(The term "expenditures" m	eans amounts paid or incurred.)	organization's totals	group totals
1 8	 Total lobbying expenditures to influence 	ce public opinion (grass roots lobbying)	189,737.	
- 1	 Total lobbying expenditures to influence 	e a legislative body (direct lobbying)		
(Total lobbying expenditures (add lines 	1a and 1b)	189,737.	
(d Other exempt purpose expenditures .		53,420,398.	
€		dd lines 1c and 1d)		
f	Lobbying nontaxable amount. Enter	the amount from the following table in both		
	columns.		1,000,000.	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e.		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
	Over \$17,000,000	\$1,000,000.		
ę	Grassroots nontaxable amount (enter	25% of line 1f)	250,000.	
ł	 Subtract line 1g from line 1a. If zero or 	less, enter -0-	0	C
i	Subtract line 1f from line 1c. If zero or	less, enter -0-	0	C
j	If there is an amount other than zer	o on either line 1h or line 1i, did the organi	zation file Form 4720	
	reporting section 4911 tax for this yea	?		Yes X No
	÷	I Vana Assaulta Desiral Hadaa Desira madu		

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Exper	nditures During 4-Yo	ear Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total
2 a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
b Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000.
c Total lobbying expenditures	218,318.	141,617.	177,088.	189,737.	726,760.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
e Grassroots ceiling amount (150% of line 2d, column (e))			400		1,500,000.
f Grassroots lobbying expenditures	218,318.	141,617.	177,088.	189,737.	726,760.

Schedule C (Form 990 or 990-EZ) 2012

Pal	Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)).	file	d For	m 576	8		
For	each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed	(;	a)		(b)		
		Yes	No		Amo	unt	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:						
a b	Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?						
C	Media advertisements? Mailings to members, legislators, or the public?						
d	Mailings to members, legislators, or the public?						
6	Publications, or published or broadcast statements?						
f	Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body?						
g h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
i							
j	Total. Add lines 1c through 1i						
ј 2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?						
b	If "Yes," enter the amount of any tax incurred under section 4912						
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			***************************************			
	Complete if the organization is exempt under section 501(c)(4), section 501(c)	1(5)	OFS	ection			
	501(c)(6).	/\-/	,				
						Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1	- "	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	• • •			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?				3		
1	Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," Canswered "Yes." Dues, assessments and similar amounts from members	R (b) Pa			3, is	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amoun political expenses for which the section 527(f) tax was paid).	ts (of				
а	Current year			2a			
þ	Carryover from last year			2b			
C	Total			2c	·····		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues			3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of	of th	ie				
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lob	byin	ıg				
	and political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)			4			
5			<u> l</u>	5			
	Supplemental Information Delete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5 Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.	Par	t II-A	(affiliate	d grou	.p	
					_		
	·						

Schedule C (Form 990 or 990-EZ) 2012

Page 4

Part IV Supplemental Information (continued)

SCHEDULE D (Form 990)

Supplemental Financial Statements

201

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990. ▶ See separate instructions.

HIMAN PICHTS WATCH INC

Employer identification number

HU	IAN RIGHTS WATCH, INC.		13-2875808
E	Organizations Maintaining Donor Adv organization answered "Yes" to Form 9		or Accounts. Complete if the
	Organization answered Tes to Fermi	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		(0)
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor	advisors in writing that the assets held in	n donor advised
•	funds are the organization's property, subject to th	-	
6	Did the organization inform all grantees, donors, a		
Ŭ	only for charitable purposes and not for the benef		
	conferring impermissible private benefit?		
Ρą	Conservation Easements. Complete it		
1	Purpose(s) of conservation easements held by the		
	Preservation of land for public use (e.g., recr		of an historically important land area
	Protection of natural habitat	, I I	of a certified historic structure
	Preservation of open space		or a continua microno cultura.
2	Complete lines 2a through 2d if the organization h	eld a qualified conservation contribution i	in the form of a conservation
	easement on the last day of the tax year.	·	
			Held at the End of the Tax Year
а	Total number of conservation easements		
b	Total acreage restricted by conservation easement		
С	Number of conservation easements on a certified		
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a	
	historic structure listed in the National Register		2d
3	Number of conservation easements modified, tran	nsferred, released, extinguished, or termi	nated by the organization during the
	tax year >		
4	Number of states where property subject to conse	ervation easement is located >	
5	Does the organization have a written policy regard	ling the periodic monitoring, inspection, h	andling of
	violations, and enforcement of the conservation ea	sements it holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, in	nspecting, and enforcing conservation ea	sements during the year
7	Amount of expenses incurred in monitoring, inspec	cting, and enforcing conservation easeme	ents during the year
	> \$		
8	Does each conservation easement reported on lin		
	(i) and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports		•
	balance sheet, and include, if applicable, the text of	•	cial statements that describes the
.,44	organization's accounting for conservation easemed Organizations Maintaining Collections		
	Organizations Maintaining Collections Complete if the organization answered		er Similar Assets.
1a	If the organization elected, as permitted under SI works of art, historical treasures, or other similar	FAS 116 (ASC 958), not to report in its	revenue statement and balance sheet
	public service, provide, in Part XIII, the text of the fo	potnote to its financial statements that de	scribes these items.
b	If the organization elected, as permitted under 3	SFAS 116 (ASC 958), to report in its i	revenue statement and balance sheet
	works of art, historical treasures, or other similar	ar assets held for public exhibition, edu	ucation, or research in furtherance of
	public service, provide the following amounts relati		
	(i) Revenues included in Form 990, Part VIII, line 1		
_	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of at		
_	following amounts required to be reported under S		
a h	Revenues included in Form 990, Part VIII, line 1.		
b For l	Assets included in Form 990, Part X aperwork Reduction Act Notice, see the Instructions for		Schedule D (Form 990) 2012
. Jil	appringen reduction not motion, see the histiacidens for	TOTAL VOV.	2017 (LO111 AAA) 50.15

La	Tell Organizations Maintaining Co	nections o	f Art, Hi	storical	reasu	res,	or Ot	ner Sim	ilar Ass	ets (cor	tınu	ed)
3	Using the organization's acquisition, according to the collection items (check all that apply):	ession, and	other reco	ords, chec	k any o	f the	foliow	ing that	are a sig	nificant u	se o	fits
а	Public exhibition		d	Loan	or excha	ange p	orogran	าร				
b	Scholarly research		е [Other								
c	Preservation for future generations											
4	Provide a description of the organization	s collections	and exp	lain how t	hey fur	ther t	the org	anization	's exemp	t purpos	e in	Part
	XIII.											
5	During the year, did the organization solici	t or receive o	donations	of art, hist	orical tre	easur	es, or c	ther simi	lar			
·	assets to be sold to raise funds rather than	to be mainta	ained as p	art of the	organiza	ation's	collec	tion?	[Yes		No
Pa	t IV Escrow and Custodial Arrang	ements. C	omplete	if the org	janizati	ion a	nswer	ed 'Yes'	to Forn	n 990, l	⊃art	IV,
	line 9, or reported an amount of	n Form 990), Part X,	line 21.								
	Is the organization an agent, trustee, custo included on Form 990, Part X?								ot [Yes		No
-	Too, oxplain the arrangement in the arran			ioning too	··· O ·				Amount			
С	Beginning balance				1	1c		······································				
	Additions during the year											
e	Distributions during the year											
f	Ending balance					1f						
2a				242	L					Yes		No
b	If "Yes," explain the arrangement in Part XI											
	Endowment Funds. Complete											
		urrent year	(b) Pri		(c) Two			(d) Three y		(e) Four	ears t	ack
1a	Beginning of year balance 83,	741,968.	86,16	8,197.	74,0	069,	004.	66,92	1,476.	81,7	52,	208
b	Contributions	44,586.										
С	Net investment earnings, gains,											
	and losses	842,455.	-1,88	9,092.	15,4	181,4	437.	8,75	4,291.	-14,1	66,	577.
d	Grants or scholarships											
е	Other expenditures for facilities											
	and programs		10	7,018.	3,0	000,	000.	1,20	0,000.	6	64,	155
· f	Administrative expenses	445,224.	43	0,119.	3	382,	244.	40	6,763.			
g	End of year balance 92,	183,785.	83,74	1,968.	86,1	168,	197.	74,06	9,004.	66,9	21,	476
2	Provide the estimated percentage of the cu	rrent year e	nd balance	e (line 1g,	column	(a)) h	eld as:					
а	Board designated or quasi-endowment		%									
b	Permanent endowment ▶ %)	-									
C	Temporarily restricted endowment ▶ 100	.0000 %										
	The percentages in lines 2a, 2b, and 2c sho	ould equal 10	00%.									
За	Are there endowment funds not in the pos-	session of th	ne organiz	ation that	are held	and	admini	stered for	the			
	organization by:									Y	es	No
	(i) unrelated organizations									3a(i)		X
	(ii) related organizations									3a(ii)		X
b	If "Yes" to 3a(ii), are the related organizatio	ns listed as i	required or	n Schedule	R?					3b		
4	Describe in Part XIII the intended uses of the											
Par	t VI Land, Buildings, and Equipmen	t. See Forn	n 990, Pa	ırt X, line	10.							
· ·	Description of property	(a) Cost or (invest		(b) Cost o	r other bas her)	sis	(c) Accu depre		(d) Book valu	e	
1a	Land											
b	Buildings											
С	Leasehold improvements			4,5	39,87	4.	3,29	0,525.		1,249	9,34	9.
d	Equipment			5,5	53,61	4.	4,09	0,847.		1,462	2,76	57.
	Other				21,43			4,945.		4.	5,48	39.
Tota	I. Add lines 1a through 1e. (Column (d) mus	t equal Form	990, Part							2,758		-
								,	Schedi	ile D (Form		

Dago	- 0

Part VII Investments - Other Securities. See Fo	orm 000 Bort V lino	rage -
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) LIMITED PARTNERSHIPS	13,418,546.	FMV
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(l)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)	13,418,546.	
Part VIII Investments - Program Related. See F	orm 990, Part X, line	<u>e 13. </u>
(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		,
(10)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		
Part IX Other Assets. See Form 990, Part X, li		42.5
	Description	(b) Book value
(1)		
(2)		
(3)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Column (b) must equal Form 990, Part X, col. (B) li	ine 15.)	
Part X Other Liabilities. See Form 990, Part X		
1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2) DEFERRED RENT	556,5	27.
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
(11)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	▶ 556,5	27.
7. FIN 40 (ACC 740) Factorio in Bort VIII, provide the fout of	of the feetnets to the are	ganization's financial statements that reports the organization's

	Page	4
68,	488	

Schedu	le D (Form 990) 2012		Page 4
Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return	1	
1	Total revenue, gains, and other support per audited financial statements	1	64,668,488.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments 2a 3,039,784.		
b	Donated services and use of facilities		
c	Recoveries of prior year grants 2c		
d	Other (Describe in Part XIII.) 2d 2,534,719.		
е	Add lines 2a through 2d	2e	5,574,503.
3	Subtract line 2e from line 1	3	59,093,985.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 248, 208.		
b	Other (Describe in Part XIII.)		
c	Add lines 4a and 4b	4c	248,208.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	59,342,193.
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu	rn	
1	Total expenses and losses per audited financial statements	1	65,343,050.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities 2a		
b	Prior year adjustments 2b	100	
C	Other losses 2c		
d	Other (Describe in Part XIII.) 2d 2,534,719.		
е	Add lines 2a through 2d	2e	2,534,719.
3	Subtract line 2e from line 1	3	62,808,331.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 248, 208.		
b	Other (Describe in Part XIII.)		
С	Add the same and the	4c	248,208.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).	5	63,056,539.
	XIII Supplemental Information		
Comp	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part II, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pro	/, line: vide a	s 1b and 2b; ny additional
SE	E PAGE 5		
	- <u> </u>		
-			
	- 		
,			

+			
		Sche	dule D (Form 990) 2012
			•

Part XIII Supplemental Information (continued)

PART V, LINE 4:

THE ORGANIZATION INTENDED USES OF ENDOWMENT FUND IS TO PARTIALLY COVER GENERAL (UNRESTRICTED) EXPENSES.

PART X, LINE 2:

HUMAN RIGHTS WATCH, INC. ADOPTED THE PROVISIONS OF ASC 740, "INCOME TAXES". UNDER ASC 740, AN ORGANIZATION MUST RECOGNIZE THE TAX BENEFIT ASSOCIATED WITH TAX POSITIONS TAKEN FOR TAX RETURN PURPOSES WHEN IT IS MORE LIKELY THAN NOT THE POSITION WILL BE SUSTAINED UPON EXAMINATION BY A TAXING AUTHORITY. THE ORGANIZATION DOES NOT BELIEVE IT HAS TAKEN ANY MATERIAL UNCERTAIN TAX POSITIONS AND, ACCORDINGLY, IT HAS NOT RECORDED ANY LIABILITY FOR UNRECOGNIZED TAX BENEFITS. THE ORGANIZATION HAS FILED FOR AND RECEIVED INCOME TAX EXEMPTIONS IN THE JURISDICTIONS WHERE IT IS REQUIRED TO DO SO. ADDITIONALLY, THE ORGANIZATION HAS FILED IRS FORM 990 INFORMATION RETURNS, AS REQUIRED, AND ALL OTHER APPLICABLE RETURNS IN JURISDICTIONS WHERE SO REQUIRED. FOR THE YEAR ENDED JUNE 30, 2013, THERE WAS NO INTEREST OR PENALTIES RECORDED OR INCLUDED IN THE STATEMENTS OF ACTIVITIES. TAX RETURNS FOR THE YEARS ENDED JUNE 30, 2009 THROUGH 2012 ARE SUBJECT TO AUDIT BY THE IRS.

02373D 702V 4/15/2014 11:35:37 AM V 12-7.12

Part XIII Supplemental Information (continued)

PART XI, LINE 2D AND PART XII, LINE 2D:

SPECIAL EVENTS DIRECT EXPENSES

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

➤ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

HUMAN RIGHTS WATCH.

Employer identification number 13-2875808

TIO.	DHAN REGILD WALCII, INC.	15 20,5000
Pa	General Information on Activities Outside the United States. Complete if Form 990, Part IV, line 14b.	the organization answered "Yes" to
1	For grantmakers. Does the organization maintain records to substantiate the amount of its assistance, the grantees' eligibility for the grants or assistance, and the selection criteria uprants or assistance?	used to award the
2	For grantmakers. Describe in Part V the organization's procedures for monitoring the assistance outside the United States.	he use of its grants and other

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) if activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) EUROPE	9.	84.	PROGRAM SERVICES	ADVOCACY/COMM./FUNDR.	13,249,317
(2) SUB-SAHARAN AFRICA	2.	9.	PROGRAM SERVICES	PROMOTE HUMAN RIGHTS	1,236,778
(3) EAST ASIA AND THE PACIFIC	1.	4.	FUNDRAISING		932,977
(4) MIDDLE EAST AND NORTH AFRICA	2.	10.	PROGRAM SERVICES	PROMOTE HUMAN RIGHTS	667,205
(5) NORTH AMERICA	1.	5.	FUNDRAISING		646,769
(6) RUSSIA/INDEPENDENT STATES	1,	5.	PROGRAM SERVICES	PROMOTE HUMAN RIGHTS	492,603
(7) EAST ASIA AND THE PACIFIC			GRANTMAKING		261,660
(8) SUB-SAHARAN AFRICA			GRANTMAKING		44,750
(9) EUROPE			GRANTMAKING		27,500
(10) MIDDLE EAST AND NORTH AFRICA			GRANTMAKING		14,000
(11) RUSSIA/INDEPENDENT STATES		· · · · · · · · · · · · · · · · · · ·	GRANTMAKING		6,000
(12) SOUTH ASIA			GRANTMAKING		4,000
(13)					
(14)					
(15)					
(16)					
(17)					
3a Sub-total	16.	117.			17,583,559
c Totals (add lines 3a and 3b)	16.	117.			17,583,559

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2012

13-08

Schedule F (Form 990) 2012

Part II Grants and Other Assistance

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
	ц	EAST ASIA/PACIFIC	HUMAN RIGHTS	220,000.	CHECK/WIRE			
(2)								
(3)								
(4)								
(5)								
(9)								
(2)								
(8)								
(6)								
(10)								
(W)								
(12)								
(13)								
(14)								ALLEN AND AND AND AND AND AND AND AND AND AN
(15)								
(16)								

pient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt	e grantee or counsel has provided a section 501(c)(3) equivalency letter
Enter total number of recipient organizations listed	by the IRS, or for which the grantee or counsel has

3 Enter total number of other organizations or entities........

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Schedule F (Form 990) 2012

Schedule F (Form 990) 2012

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

Schedule F (Form 990) 2012 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of non-cash assistance (f) Amount of non-cash assistance (e) Manner of cash disbursement CHECK/WIRE CHECK/WIRE CHECK/WIRE CHECK/WIRE CHECK/WIRE CHECK/WIRE 6,000. 4,000. 44,750. 27,500. 14,000. 41,660 (d) Amount of cash grant (c) Number of recipients 10 MIDDLE EAST/NORTH AFRICA RUSSIA/NEWLY IND. STATES EUROPE/ICELAND/GREENLAND SUB-SAHARAN AFRICA EAST ASIA/PACIFIC (b) Region SOUTH ASIA (4) ASSISTANCE TO HUMAN RIGHTS ACTIVISTS (6) ASSISTANCE TO HUMAN RIGHTS ACTIVISTS (1) ASSISTANCE TO HUMAN KIGHTS ACTIVISTS (2) ASSISTANCE TO HUMAN RIGHTS ACTIVISTS (3) ASSISTANCE TO HUMAN RIGHTS ACTIVISTS (5) ASSISTANCE TO HUMAN RIGHTS ACTIVISTS (a) Type of grant or assistance 2 (10) (11) (12) (13) (14) (15) (16) (17) (18) 6) 8

	_
Deec	Λ

عالما	V Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	s X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	s X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	Yes	s X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Yes	x No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	Yes	x No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	X Yes	No No

Schedule F (Form 990) 2012

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PART I, LINE 2:

WE ASSIST HUMAN RIGHTS DEFENDERS WHO FACE SERIOUS THREATS TO THEIR LIFE
OR SAFETY AS A RESULT OF THEIR HUMAN RIGHTS ACTIVISM AND CANNOT AFFORD TO
TAKE MEASURES TO PROTECT THEMSELVES. WHERE A HUMAN RIGHTS DEFENDER'S WORK
WITH HUMAN RIGHTS WATCH HAS PLACED HER IN DANGER, WE FEEL A PARTICULAR
RESPONSIBILITY AND WILL GIVE PRIORITY.

WE MAY ALSO ASSIST DIRECT FAMILY MEMBERS OF AFFECTED HUMAN RIGHTS

DEFENDERS IF THEY, TOO, HAVE TO FLEE A THREATENING SITUATION. IN ALL

CASES, WE WILL REQUIRE THE REQUESTING STAFF MEMBER TO CONFIRM THAT THE

DEFENDER IS AT REAL RISK OF REPRAISALS BECAUSE OF THEIR HUMAN RIGHTS

ACTIVITIES.

REQUESTS NEED TO BE SUBMITTED TO THE FOUNDATIONS UNIT OF THE DEVELOPMENT DEPARTMENT, WITH A BRIEF DESCRIPTION OF THE PERSON IN NEED, HIS/HER WORK AND CIRCUMSTANCES, AND THE AMOUNT THE SAME PERSON WILL NEED AND FOR WHAT PURPOSE.

ONCE A REQUEST IS APPROVED, THE FINANCE DEPARTMENT WILL FACILITATE THE TRANSFER. WE ALSO MAY ASK FOR MORE INFORMATION DESCRIBING THE HUMAN RIGHTS DEFENDER TO ENABLE US TO REPORT BACK TO THE DONORS WHO SUPPORT THIS FUND.

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-EZ. See separate instructions. Inspection Name of the organization Employer identification number HUMAN RIGHTS WATCH, INC. 13-2875808 Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. X e X Solicitation of non-government grants Mail solicitations а Х b Internet and email solicitations f Solicitation of government grants Phone solicitations g X Special fundraising events c X In-person solicitations 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? X Yes b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (vi) Amount paid to (iii) Did fundraiser have (i) Name and address of individual (iv) Gross receipts (or retained by) (ii) Activity custody or control of (or retained by) fundraiser listed in or entity (fundraiser) from activity contributions? organization col. (i) No Yes SOLICITING 703,400 SCHULTZ & WILLIAMS, INC. X 2,360,999 1,657,599. 2 FAIRCOM NEW YORK (F/K/A EUROAMERICAN COMM.) SOLICITING Х 564,662 ACR STRATEGIES SOLICITING Х 696,045 163,867 532,178. 4 5 7 8 9 10 3,057,044. 1,431,929. ▶ List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing AL, AK, AZ, AR, CA, CO, CT, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI,

Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2012

Parall	Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more
	than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with
	gross receipts greater than \$5,000.

		gross receipts greater than \$5,0	00.			
			(a) Event #1 DINNER	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through
		•	(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	9,961,835.			9,961,835.
IL.		Less: Contributions	7,427,116.			7,427,116.
	J	line 2)	2,534,719.			2,534,719.
	4	Cash prizes				
	5	Noncash prizes				
Direct Expenses	6	Rent/facility costs				
ct EX	7	Food and beverages				
Dire	8	Entertainment				
	9	Other direct expenses	2,534,719.			2,534,719.
		Direct expense summary. Add lines 4 Net income summary. Combine line 3				(2,534,719.)
Pa		Gaming. Complete if the organic	anization answered "Y	es" to Form 990, Par	t IV, line 19, or repo	rted more
		than \$15,000 on Form 990-E	Z, line 6a.			
nue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1	Gross revenue				
ses	2	Cash prizes				
Exper	3	Noncash prizes				
Direct Expenses		Rent/facility costs	(
	5	Other direct expenses				
	6	Volunteer labor	Yes% No	Yes %	Yes %	
	7	Direct expense summary. Add lines 2	through 5 in column (d)			()
	8	Net gaming income summary. Combi	ine line 1, column d, and	line 7		
	ls	nter the state(s) in which the organizat the organization licensed to operate g "No," explain:	aming activities in each o	of these states?		. Yes No
		/ere any of the organization's gaming l	icenses revoked, suspe	nded or terminated durir	ng the tax year?	Yes No

Sched	ule G (Form 990 or 990-EZ) 2012		je 3
11	Does the organization operate gaming activities with nonmembers?	Yes N	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity		
	formed to administer charitable gaming?	Yes1	No
13	Indicate the percentage of gaming activity operated in:		0.1
a	The organization's facility		%
b	An outside facility		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Toolids.		
	Name ▶		
	Address ►		
15 a	Does the organization have a contract with a third party from whom the organization receives gamin		
	revenue?	Yes N	40
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and t	ne	
	amount of gaming revenue retained by the third party ▶ \$		
С	If "Yes," enter name and address of the third party:		
	Name ▶		
	Address ►		
16	Gaming manager information:		
	Name ►		
	Gaming manager compensation ▶ \$		
	Description of services provided		
	Description of services provided P		
	Director/officer Employee Independent contractor		
17	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceed		
	retain the state gaming license?	Yes 1	40
b	Enter the amount of distributions required under state law to be distributed to other exempt organizate	ions	
	or spent in the organization's own exempt activities during the tax year > \$	line 2h	
	Supplemental Information. Complete this part to provide the explanation required by Part I, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also	nne zu, complete this	
	part to provide any additional information (see instructions).	, complete tillo	

Schedule G (Form 990 or 990-EZ) 2012

SCHEDULE I (Form 990)

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

OMB No. 1545-0047

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		ident
		aployer identification number

Complete if the extraplical properties of the Complete of the Complete of the complete of the	only compress the organization answered tes to roth 330, Part 1V, line 21 of 22.	► Attach to Form 990.	
	Department of the Treasi	Internal Revenue Service	Name of the organization

HUMAN RIGHTS WATCH, INC.	13-2875808	
Part General Information on Grants and Assistance		
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	or assistance, and	
the selection criteria used to award the grants or assistance?	×	2
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.		2
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	ation answered "Yes" to Form eeded.	n 990,

1 (a) Name and address of organization or government	(a)	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(2)							
(3)							
(4)							
(5)							
(9)							
(7)							
(8)							
(6)							
(10)							
(11)							
(12)							Amount of the state of the stat
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 3 Enter total number of other organizations listed in the line 1 table	overnment or	ganizations liste	ed in the line 1 table				
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	tructions for	r Form 990.		* R • • • • • • • • • • • • • • • • • •		Schedu	Schedule I (Form 990) (2012)

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Schedule I (Form 990) (2012)

Page 2

HUMAN RIGHTS WATCH, INC.

Schedule I (Form 990) (2012)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 ASSIST	ASSISTANCE TO HUMAN RIGHTS ACTIVISTS	თ	40,500.			
7						
m			The state of the s	The state of the s		
4						
r.						
9						
7						
Part IV	Part IV Supplemental Information. Complete this information.	is part to pro	vide the informat	ion required in	Part I, line 2, Part III,	part to provide the information required in Part I, line 2, Part III, column (b), and any other additional

PART I, LINE 2:

A RESULT OF THEIR HUMAN RIGHTS ACTIVISM AND CANNOT AFFORD TO WE ASSIST HUMAN RIGHTS DEFENDERS WHO FACE SERIOUS THREATS TO THEIR LIFE SAFYTY AS

O.R

TAKE MEASURES TO PROTECT THEMSELVES. WHERE A HUMAN RIGHTS DEFENDER'S WORK

WITH HUMAN RIGHTS WATCH HAS PLACED HER IN DANGER, WE FEEL A PARTICULAR

RESPONSIBILITY AND WILL GIVE PRIORITY.

WE MAY ALSO ASSIST DIRECT FAMILY MEMBERS OF AFFECTED HUMAN RIGHTS

TOO, HAVE TO FLEE A THREATENING SITUATION. IN ALL DEFENDERS IF THEY,

WE WILL REQUIRE THE REQUESTING STAFF MEMBER TO CONFIRM THAT THE CASES,

Schedule I (Form 990) (2012)

PAGE 44

Schedule 1 (Form 990) (2012)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part III

	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
τ-						
2						
3						A TOTAL CHARGE WE WERE THE RESIDENCE OF THE PROPERTY OF THE PR
4						
5					AAAAA	
9						
7						
Part IV Supr	Part IV Supplemental Information. Complete this information	s part to prov	ide the informat	ion required in	Part I, line 2, Part III,	part to provide the information required in Part I, line 2, Part III, column (b), and any other additional

DEFENDER IS AT REAL RISK OF REPRISALS BECAUSE OF THEIR HUMAN RIGHTS

ACTIVITIES.

REQUESTS NEED TO BE SUBMITTED TO THE FOUNDATIONS UNIT OF THE DEVELOPMENT DEPARTMENT, WITH A BRIEF DESCRIPTION OF THE PERSON IN NEED, HER WORK AND CIRCUMSTANCES, AND THE AMOUNT SHE WILL NEED AND FOR WHAT PURPOSE.

ONCE A REQUEST IS APPROVED, THE FINANCE DEPARTMENT WILL FACILITATE THE RIGHTS DEFENDER TO ENABLE US TO REPORT BACK TO THE DONORS WHO SUPPORT TRANSFER. WE ALSO MAY ASK FOR MORE INFORMATION DESCRIBING THE HUMAN

Schedule I (Form 990) (2012)

Page 2

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Schedule I (Form 990) (2012)

Part III Grants and

	,					
	(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
			TOTAL COLUMN TO THE PARTY OF TH			
2						
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^						
Part IV	Part IV Supplemental Information. Complete this information.		vide the informat	ion required in	Part I, line 2, Part III, o	part to provide the information required in Part I, line 2, Part III, column (b), and any other additional

THIS FUND.

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Schedule I (Form 990) (2012)

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

OMB No. 1545-0047

2012

Open to Public Inspection

Employer identification number

HUMAN RIGHTS WATCH, INC. 13-2875808 **Questions Regarding Compensation** Part I Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Housing allowance or residence for personal use First-class or charter travel Payments for business use of personal residence Travel for companions Health or social club dues or initiation fees Tax indemnification and gross-up payments Personal services (e.g., maid, chauffeur, chef) Discretionary spending account b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Written employment contract Compensation committee Compensation survey or study Independent compensation consultant X Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? Х Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Х Participate in, or receive payment from, an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: Х The organization? 5a Х b Any related organization? 5b If "Yes" to line 5a or 5b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: Х 6a a The organization? Х Any related organization? 6b If "Yes" to line 6a or 6b, describe in Part III. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed Х Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe X 8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

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Page 2

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII. Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

**************************************		(B) Breakdown of	of W-2 and/or 1099-MISC compensation	3 compensation	(C) Retirement and	(D) Nontaxable	(F) Total of columns	(E) Comparentian
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(Ili) Other reportable compensation	other deferred compensation	benefits	(B)(I)-(D)	reported as deferred in prior Form 990
KENNETH ROTH	Ξ	422,202.			21,185.	21,601.	464,988.	0
4 EXECUTIVE DIRECTOR	€				0	0		
BARBARA GUGLIELMO	€	161,657.)	16,430.	21,601.	199,688.	0
2 ASST. TREAS., ACMIN & FIN DIR	(ii)				0	0		0
MICHELE ALEXANDER	€	263,390.	D		26,100.	21,601.	311,091.	0
3 DEVELOPMENT & OUTREACH DIR.	(3)				0	0		0
IAIN LEVINE	ε	224,353.			22,265.	21,601.	268,219.	0
4 PROGRAM DIRECTOR	€				0	0		0
CHARLES LUSTIG	ε	220,675.	0		0	21,601.	242,276.	0
5 DEP. EXEC. DIR. FOR OPERATIONS	(3)					0		0
CARROLL BOGERT	0	213,948.			0 21,326.	11,068.	246,342.	0
6 ASSOCIATE DIRECTOR	3					0	 	0
CHRISTINE SQUIRES	ε	182,350.	0		1,568.	21,601.	205,519.	0
7 DEPUTY DIRECTOR, NORTH AMERICA	€					0	1	0
JOSEPH SAUNDERS	€	180,670.			18,183.	21,601.	220,454.	0
8 DEPUTY PROGRAM DIRECTOR	<u> </u>					0	 	0
DINAH POKEMPNER	ε	170,418.	0		0 16,973.	21,601.	208,992.	0
9 GENERAL COUNSEL	(E)				0		1	0
JAMES ROSS	€	169,642.	0		17,380.	7,379.	194,401.	0
10 LEGAL & POLICY COUNSEL	€				0	0	.] 	0
TOM P. PORTEOUS	€	164,420.			16,523.	7,379.	188,322.	0
11 DEPUTY PROGRAM DIRECTOR	(8)				0	0	1	
	Ξ							
12	€							
	€							
13	Ξ							
	ε							
14	Ξ							
	€					***************************************		
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16	(II)							
							Sch	Schedule J (Form 990) 2012

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Page 3

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2012

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SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

OMB No. 1545-0047

2012
Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

HUMAN RIGHTS WATCH, INC.

Employer identification number 13-2875808

Pa	Types of Property				20,000
	Types of Floperty	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art				
2	Art - Historical treasures ,				
3	Art - Fractional interests ,				
4	Books and publications				
5	Clothing and household				
	goods				
6	Cars and other vehicles				
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded	X	82.	3,948,331.	MARKET QUOTATION
10	Securities - Closely held stock , , ,				
11	Securities - Partnership, LLC,				
	or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation				
	contribution - Historic				
	structures				
14	Qualified conservation				
	contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles,				
19	Food inventory				
20	Drugs and medical supplies				<u> </u>
21	Taxidermy				·
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ►()				
26	Other ►()	•			
27	Other ►()				
28	Other ►()				
29	Number of Forms 8283 received which the organization completed F		* *		29
	which the organization completed F	70IIII 0203,	Part IV, Donee Acknowledg	ement	Yes No
30 a	During the year, did the organizat	ion receive	by contribution any prope	rty reported in Part I line	
	it must hold for at least three year				
	used for exempt purposes for the er				
b	If "Yes," describe the arrangement in		ponoa		
31	Does the organization have a		ance noticy that requires	s the review of any n	on-standard
J ,	contributions?				
32 a	Does the organization hire or use	third parti	es or related organizations	s to solicit, process or s	ell noncash
- u	contributions?	•	•	•	1 ! !
h	If "Yes," describe in Part II.				
33	If the organization did not report an	amount in	column (c) for a type of pro	perty for which column (a)	is checked
	describe in Part II.			,	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2012)

Schedule M (Form 990) (2012)

PartII

Page 2

Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

HUMAN RIGHTS WATCH, INC.

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Employer identi	بالمستناء المستناء	
	Inspection	
	Open to Public	į

13-2875808

Department of the Treasury Internal Revenue Service ► Attach to Form 990 or 990-EZ. Name of the organization

FORM 990, PART III, LINE 4D: 1) MIDDLE EAST & NORTH AFRICA -EXPENSES: \$4,036,220. 2) UNITED STATES -EXPENSES: \$3,091,029. 3) WOMEN'S RIGHTS -EXPENSES: \$2,609,151. 4) HEALTH & HUMAN RIGHTS -EXPENSES: \$2,241,712. 5) AMERICAS -EXPENSES: \$2,082,806. 6) CHILDREN'S RIGHTS -EXPENSES: \$2,060,2541. 7) INTERNATIONAL JUSTICE -EXPENSES: \$1,721,901. 8) OTHER PROGRAMS -

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

EXPENSES: \$14,578,143. GRANTS: \$398,410. REVENUE: \$40,522.

Schedule O (Form 990 or 990-EZ) (2012)

FORM 990, PART V, LINE 4B:

BELGIUM, CANADA, FRANCE, GERMANY, JAPAN, KENYA, LEBANON, NETHERLANDS, NORWAY, RUSSIA, SWITZERLAND, SOUTH AFRICA, TUNIS, UNITED KINGDOM AND AUSTRALIA

FORM 990, PART VI, SECTION A, LINE 2:

BOARD DIRECTOR, JEAN-LOUIS SERVAN-SCHREIBER IS THE FATHER-IN-LAW OF, BOARD DIRECTOR, KEVIN RYAN.

FORM 990, PART VI, SECTION B, LINE 11B:

FORM 990 IS REVIEWED BY THE CONTROLLER AND CFO BEFORE IT IS FILED. A

DRAFT COPY IS ALSO PROVIDED TO THE EXECUTIVE DIRECTOR AND BOARD MEMBERS
WITH THE OPPORTUNITY TO ASK QUESTIONS.

FORM 990, PART VI, SECTION B, LINE 12C:

HUMAN RIGHTS WATCH, INC. REQUIRES ALL OFFICERS, DIRECTORS AND KEY

EMPLOYEES TO ANNUALLY CONFIRM THEIR RECEIPT OF THE CONFLICT OF INTEREST

POLICY AND DISCLOSE ANY NEW ASSOCIATIONS OR INTERESTS THAT MIGHT

FOTENTIALLY POSE A CONFLICT. THE NOMINATING AND GOVERNANCE COMMITTEE OF

THE BOARD RECEIVES THESE DISCLOSURES AND OTHER QUESTIONS RELATING TO

CONFLICTS OF INTEREST AND DETERMINES WHETHER AND WHAT ACTION TO TAKE.

FORM 990, PART VI, SECTION B, LINE 15A:

POLICY AND PROCEDURES FOR COMPENSATION AND PERFORMANCE REVIEW OF EXECUTIVE DIRECTOR:

THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS SHALL PERFORM A

PERFORMANCE AND COMPENSATION REVIEW OF HRW'S EXECUTIVE DIRECTOR

BIENNIALLY. THE FOLLOWING PROCEDURE SHALL BE FOLLOWED IN CONDUCTING THIS

REVIEW:

- 1. THE MEMBERS OF THE EXECUTIVE COMMITTEE, OR A MAJORITY OF THE COMMITTEE
 MEMBERS, SHALL INTERVIEW MEMBERS OF THE HRW COMMUNITY WITH KNOWLEDGE OF
 THE EXECUTIVE DIRECTOR'S JOB PERFORMANCE, INCLUDING DONORS, PEERS,
 GOVERNMENT OFFICIALS, AND STAFF MEMBERS REPORTING DIRECTLY TO THE ED.
- 2. SEVERAL COMMON QUESTIONS SHALL BE ASKED IN EACH INTERVIEW.
- 3. THE INTERVIEWING COMMITTEE MEMBERS SHALL DISCUSS AND CONDENSE THEIR FINDINGS IN A CONFERENCE CALL. AREAS WHERE IMPROVEMENT MAY BE WARRANTED SHALL BE PRESENTED TO AND DISCUSSED WITH THE FULL EXECUTIVE COMMITTEE.
- 4. THE EXECUTIVE COMMITTEE SHALL MEET IN EXECUTIVE SESSION WITH THE ED TO ASK FOR HIS/HER IMPRESSION OF HIS/HER OWN JOB PERFORMANCE.
- 5. THE ED SHALL SUBMIT A WRITTEN SELF-EVALUATION. THE EXECUTIVE COMMITTEE SHALL OBTAIN AND CONSIDER A SURVEY OF SALARIES OF COMPARABLE CEOS OF NGOS OF SIMILAR SIZE AND BUDGET AND WITH A SIMILAR MISSION.
- 6. THE EXECUTIVE COMMITTEE SHALL MEET IN EXECUTIVE SESSION TO VOTE ON THE ED'S INCREASED LEVEL OF COMPENSATION, IF ANY.
- 7. WHENEVER A MEMBER OF THE EXECUTIVE COMMITTEE HAS A POTENTIAL CONFLICT
 OF INTEREST IN THE COMPENSATION OF THE ED, THE CONFLICT SHALL BE
 DISCLOSED PRIOR TO THE COMMITTEE DISCUSSION OF EXECUTIVE COMPENSATION AND
 THE MEMBER WITH THE POTENTIAL CONFLICT SHALL RECUSE HIM/HERSELF FROM THE
 DELIBERATIVE AND VOTING PROCESSES.
- 8. THE RESULTS OF THE PERFORMANCE AND COMPENSATION REVIEW SHALL BE SHARED WITH THE FULL BOARD.

9. THE CHAIRPERSON OF THE BOARD OF DIRECTORS SHALL WRITE A LETTER TO DIRECTOR OF HUMAN RESOURCES CONTAINING THE ED'S PERFORMANCE EVALUATION AND ANOTHER LETTER TO THE FINANCE AND ADMINISTRATION DIRECTOR CONTAINING THE BOARD'S COMPENSATION RECOMMENDATIONS. THESE LETTERS SHALL SERVE AS THE OFFICIAL DOCUMENTATION OF THE COMMITTEE'S DECISION ON THE ED'S LEVEL OF COMPENSATION.

FORM 990, PART VI, SECTION B, LINE 15B:

HUMAN RIGHTS WATCH STRIVES TO MAINTAIN A COMPETITIVE COMPENSATION SYSTEM

THAT IS IN THE BEST INTEREST OF BOTH THE ORGANIZATION AND OUR EMPLOYEES

TO APPROPRIATELY COMPENSATE OUR WORKFORCE FOR THE VALUE OF THE WORK

PROVIDED. IT IS OUR INTENTION TO USE AN OBJECTIVE AND NON-DISCRIMINATORY

COMPENSATION SYSTEM BASED ON PERIODICALLY UPDATED MARKET DATA ACROSS

MULTIPLE JURISDICTIONS. COMPENSATION IS DETERMINED BASED UPON EXTERNAL

AND INTERNAL EQUITY WITHIN THE GIVEN JURISDICTION, CONTINGENT ON AN

INCUMBENT'S EDUCATION AND RELEVANT EXPERIENCE; WHILE SALARY DISCUSSIONS

WILL OFTEN INCLUDE SUPERVISING DIRECTORS, APPROVAL MAY ONLY BE GRANTED BY

THE HUMAN RESOURCES DIRECTOR. SUBSEQUENT SALARY INCREASES ARE BASED UPON

AVAILABLE ORGANIZATIONAL RESOURCES, THE CURRENT COST OF LIVING TREND AND

THE EMPLOYEE'S PERFORMANCE AS EVALUATED BY THEIR IMMEDIATE SUPERVISOR(S).

FORM 990, PART VI, SECTION C, LINE 19:
THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST
POLICY, AND FINANCIAL STATEMENTS AVAILABLE UPON REQUEST AND ON ITS
WEBSITE.

HUMAN RIGHTS WATCH, INC.

Employer identification number 13-2875808

ATTACHMENT 1

FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION

HUMAN RIGHTS WATCH, INC. IS A NONPROFIT ORGANIZATION THAT WORKS TO STOP HUMAN RIGHTS ABUSES. CURRENTLLY, IT MONITORS AND PROMOTES HUMAN RIGHTS IN OVER 80 COUNTRIES WORLWIDE. ITS PROGRAM IS DIVIDED INTO FIVE PARTS FOR EACH REGION OF THE WORLD PLUS THE UNITED STATES AND THEMATIC PROGRAMS.

ATTACHMENT 2

FORM 990, PART VI, LINE 17 - STATES

AL, AK, AZ, AR, CA, CO, CT,

FL, GA, HI, IL, KS, KY, ME, MD, MA, MI,

MN, MS, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA,

RI, SC, TN, UT, VA, WA, WV, WI,

ATTACHMENT 3

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
FAIRCOM NY (F/K/A EUROAMERICAN COMM.) 12 WEST 27TH STREET, 13TH FLOOR NEW YORK, NY 10001	PROF. FUNDRAISER	860,869.
SCHULTZ & WILLIAMS, INC. 325 CHESTNUT STREET, SUITE 700 PHILADELPHIA, PA 19106	PROF. FUNDRAISER	703,400.
FUSIONSTORM 124 GROVE STREET, SUITE 311 FRANKLIN, MA 02038	NETWORK SOLUTION	585,945.
EASTERN DATACOM 44 COMMERCE WAY HACKENSACK, NJ 07601	IT PROFESSIONAL	277,316.
CDW DIRECT, LLC 200 N. MILWAUKEE AVENUE	SOFT/HARDWARE VENDOR	249,444.

Schedule O (Form 990 or 990-EZ) 2012 Name of the organization Employer identification number HUMAN RIGHTS WATCH, INC. 13-2875808 ATTACHMENT 3 (CONT'D) 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS NAME AND ADDRESS DESCRIPTION OF SERVICES COMPENSATION VERNON HILLS, IL 60061 ATTACHMENT 4 FORM 990, PART VIII - EXCLUDED CONTRIBUTIONS DESCRIPTION AMOUNT ANNUAL DINNER HONORING HUMAN RIGHTS 7,427,116. TOTAL 7,427,116. ATTACHMENT 5 FORM 990, PART VIII - FUNDRAISING EVENTS GROSS DIRECT NET DESCRIPTION INCOME EXPENSES INCOME

2,534,719.

2,534,719.

ANNUAL DINNER HONORING HUMAN

RIGHTS

TOTALS

2,534,719.

2,534,719.

Form 4562

Depreciation and Amortization (Including Information on Listed Property)

OMB No. 1545-0172 20**12**

Department of the Treasury Internal Revenue Service (99 Name(s) shown on return

▶ See separate instructions.

Attach to your tax return.

ttachment

Sequenc		17
ldentifying	numl	ber

HUMAN RIGHTS WATCH, TNC 13-2875808 Business or activity to which this form relates GENERAL DEPRECIATION Part I Election To Expense Certain Property Under Section 179 Note: If you have any listed property, complete Part V before you complete Part I. Maximum amount (see instructions) Total cost of section 179 property placed in service (see instructions) 2 Threshold cost of section 179 property before reduction in limitation (see instructions) 3 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-4 Dollar limitation for tax year. Subtract line 4 from line 1. If zero or less, enter -0-. If married filing separately, see instructions (b) Cost (business use only) 6 (a) Description of property 7 Listed property. Enter the amount from line 29 Total elected cost of section 179 property. Add amounts in column (c), lines 6 and 7 Tentative deduction. Enter the smaller of line 5 or line 8 9 Carryover of disallowed deduction from line 13 of your 2011 Form 4562 10 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 (see instructions) Section 179 expense deduction. Add lines 9 and 10, but do not enter more than line 11 Carryover of disallowed deduction to 2013. Add lines 9 and 10, less line 12 Note: Do not use Part II or Part III below for listed property. Instead, use Part V. Special Depreciation Allowance and Other Depreciation (Do not include listed property.) (See instructions.) Special depreciation allowance for qualified property (other than listed property) placed in service during the tax year (see instructions) Property subject to section 168(f)(1) election 15 15 1,259,572 Part | MACRS Depreciation (Do not include listed property.) (See instructions.) Section A 17 If you are electing to group any assets placed in service during the tax year into one or more general asset accounts, check here Section B - Assets Placed in Service During 2012 Tax Year Using the General Depreciation System (c) Basis for depreciation (d) Recovery (b) Month and year (a) Classification of property placed in (business/investment use (e) Convention (f) Method (a) Depreciation deduction only - see instructions) service 19a 3-year property b 5-year property 7-year property d 10-year property e 15-year property f 20-year property S/L g 25-year property 25 yrs. 27.5 yrs. MM S/L h Residential rental property 27.5 yrs MM S/L 39 yrs. ММ S/L i Nonresidential real property MM S/L Section C - Assets Placed in Service During 2012 Tax Year Using the Alternative Depreciation System 20a Class life S/I b 12-year 12 yrs. S/L c 40-year 40 yrs. MM S/L Part IV Summary (See instructions.) Listed property. Enter amount from line 28 21 Total. Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21. Enter here 1,259,572. and on the appropriate lines of your return. Partnerships and S corporations - see instructions , For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs

13-2875808

******	m 4562 (2012)	· · , · , ·													Page 2
P	entertainme Note: For a	operty (Include ent, recreation, c ny vehicle for wh	or amusem nich vou ar	ent.) e usin	a the s	tanda	ard mile	age rat	e or de		•			•	sed fo
	24b, column	s (a) through (c) of	Section A,	all of S	Section E	3, and	Section	C if ap,	plicable.						
24=	Section A - Do you have evidence	Depreciation and													
A. T.	(a)	(b)	(c)	ient use	s ciaimeu		Yes (e	i	24b f "	T		nce wri	L	Yes	No
, , , ,	Type of property (list vehicles first)	Date placed in service	Business/ investment us percentage	se Cost	(d) t or other b	asis	Basis for de business/ii use o	preciation vestment	(f) Recovery period	Me	(g) thod/ vention		(h) reciation duction	Electe	(i) d section) cost
25	Special depreciation year and used more the	allowance for qua han 50% in a qualifie	lified listed	propert se (see	y placed	in s	ervice d	uring th	e tax	1	25				
26	Property used more t				11131140110	71137 1		• • • •		• • • •	• 23	<u> </u>		1	
		,		%										Т	
				%											
				%											
27	Property used 50% or	r less in a qualified bu	isiness use:									·			
				%						S/L -					
			 	%						S/L -				1	
			1	%						S/L -				_	
28	Add amounts in colur	nn (h), lines 25 thro	ugh 27. Ente	r here a	and on lin	e 21, ş	page 1				. 28				
29	Add amounts in colur	mn (i), line 26. Enter										* * * *	. 29	<u> </u>	
Con emp	mplete this section for ployees, first answer the	vehicles used by a questions in Section	sole propriet	or, par	Informa tner, or c et an exce	ther '	'more th	an 5% o	wner," or	related for thos	person. e vehicle	If you	provided	vehicles	s to you
					a)		(b)		(c)		d)		(e)	((f)
30	Total business/investhe year (do not include		- ,	Veh	icle 1	V	ehicle 2	Ve	hide 3	Veh	icle 4	Vel	nicle 5	Veh	icle 6
31	Total commuting mile	es driven during the	year												
32	Total other perso	nal (noncommutin	ng) miles										•		
33	Total miles driven 30 through 32	during the year.	Add lines						, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				,		
34		available for pers	sonal use	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
35			į.												
	than 5% owner or rela	ted person?													L
36		e available for													
	use?	·· · · · · · · · · · · · · · · · · · ·													
Ans	wer these questions	tion C - Question to determine if y	ou meet a	n exce										vho ar e	not
moi	re than 5% owners or	r related persons (see instruct	ions).										I	
	Do you maintain a your employees?													Yes	No
38	Do you maintain a v	written policy state	ment that p	ronibits	s person	al use	e of ven	icles, ex	cept con	nmuting	, by you	ır empi	oyees?		l
	See the instructions fo	r vehicles used by co	orporate offic	ers, dire	ectors, or	1% or	more ov	ners				<i>.</i>			ļ
39	Do you treat all use of	vehicles by employed	es as persona	l use?											
40	Do you provide m	ore than five ve	nicles to	your e	mployees	s, ob	tain inf	ormation	from	your e	mployees	s abou	it the		ı
	use of the vehicles, and														
41	Do you meet the rec									ns.)					
-21	Note: If your answer to rt VI Amortization		i is res, ac	not co.	mpiete Si	ection	B for the	coverea	venicies.						
	TAYA AMOTUZALIO	ווכ			<u> </u>						7-3				
	(a) Description of	costs	(b) Date amorti begins		Amo		(c) rtizable amount		(d) Code section		(e) Amortization period or Amortiz percentage		Amortiza	(f) tion for th	is year
42	Amortization of costs	that begins during	your 2012	tax ye	ar (see i	nstru	ctions):	1			F 0. 00/11	-9-1			
43	Amortization of costs t	that hegan hefore ve	our 2012 town	oor							i				
	Total. Add amounts in				re to repo	 rt					• • •	43			
	:	(.), 000 (1)				· * 3 ¥	* * * * *	* * * *		* * * *		44	Ear	m 4562	/2012)
ISA													101	m 4302	(2012

2012

HUMAN RIGHTS WATCH, INC.

167,177 606,460. 301,408. 45,019 139,508 13-2875808 1,259,572 1,259,572 Current-year depreciation Current-year amortization Current-year 179 expense MA CRS class ACRS class (5.000 5.000 7.000 5.000 Life 7.500 Beginning Ending Accumulated Medepreciation depreciation thod Conv. Accumulated Accumulated amortization amortization Code SI 3,290,525. SL 492,653. 74,945. 549,730. 3,048,464. 7,456,317. 7,456,317. 6, 196, 745. 382, 553. 29,926. 353,145. 2,442,004. 2,989,117. 6, 196, 745. 4,539,874. 10214922. Basis for depreciation 905,364. 3,951,750. 10214922. 121,434. 696,500. Basis Reduction 179 exp. reduction in basis 100.000 505,364. 100.000 3,951,750, 100.000 100.000 4,539,874. 100.000 Bus. % Unadjusted Cost or basis 121,434. 696,500. 10214922. 10214922 Cost or basis AMORTIZATION Date placed in service Subtotals Date placed in service TOTALS. VARIOUS VARIGUS VARIOUS VARIOUS VARICUS Asset description Description of Property Asset description GENERAL DEPRECIATION

DEPRECIATION Less: Retired Assets COMPUTER SOFTWARE COMPUTER HARDWARE OFFICE EQUIPMENT LEASEHOLD IMPROV FURE. & FIXTURES Listed Property *Assets Retired JSA 2X9024 1,000

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